2020 BOARD OBJECTIVES
FIRST QUARTER REPORT

This report outlines the various initiatives in progress during the first quarter of 2020 that contribute to the achievement of the Board of Supervisors’ 2020 annual priority objectives.
Message from the Chair

The year, 2020, has already started to be one of the most challenging our County has faced in decades. The threat of the COVID-19 pandemic has sent us home, and our economy into a tailspin. Nevertheless, we continue to be a community that steps up to help, takes care of each other, and works together to meet our local challenges. Your Board of Supervisors and the County are working closer than ever before with our towns and cities, and our community partners, with the clear understanding that whatever comes our way, we are better together.

In January, when the Board of Supervisors identified our 2020 annual policy objectives, we recognized new and old challenges facing the County organization and our community, including preparing for the next wildfire season and the threat of more public safety power shutoffs. We assessed our progress on addressing homelessness and building affordable housing projects and deliberated at length about the role the County should play in promoting economic development in our community. In addition, we agreed to continue to support our emerging permitted cannabis industry, and we added energy resiliency as a critical new priority.

This board also explicitly continued to support maintaining core services and financial stability in changing economic times. Just weeks later our community, like the rest of the world, was drastically changed by a novel coronavirus, COVID-19. Like the rest of California, Nevada County followed the shelter in place order issued by Governor Newsom on March 19, 2020. As a result, businesses, schools, and county services quickly adapted to working from home, taking additional health precautions, and avoiding in person contact. The County quickly shifted to emergency response and focused on rapid and accurate communication so that the community was as prepared and informed as possible. The last several weeks of this crisis have been filled with mixed emotions. Our local economy, held up by the hard work of local businesses, has been devastated. Arts and community events have been canceled; we are isolated from our social networks, and many have lost their jobs. On the other hand, we have come together to support each other, complying with the shelter in place is containing the spread of COVID-19 in Nevada County, volunteerism is at an all-time high, and a Community Relief Fund was established to support our most vulnerable residents, non-profits and businesses.

I’d like to thank the hard working and dedicated staff at the County who is not only responding to the COVID-19 crisis quickly and boldly, but also continuing to move the Board of Supervisors’ priority objectives forward. Wildfire season is around the corner, vulnerable residents need us more than ever, and our local economy needs our dedicated attention. This report outlines the first few months of progress toward our 2020 objectives, identifies the initiatives that will provide the focused efforts to achieve those objectives and introduces the performance measures that show the County’s progress over the next year.

On behalf of the board, I want to thank everyone for their care of our community and encourage us all to persist with our efforts.

Heidi Hall, Chair Board of Supervisors
2019 Board Objectives Summary

Maintain the County’s financial stability and core services.

Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.

Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.

Proactively support job-enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.

Coordinate with local jurisdictions, developers and other partners to facilitate development of and access to affordable and workforce housing development.

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.

Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County’s Energy Action Plan.
Board of Supervisors (BOS) Objectives Development Cycle

November: BOS reviews progress on objectives and prepares for BOS workshop

January/February: Board sets annual priorities at Board Workshop

Ongoing
- Depts. bring updates and items to the BOS at regular meetings
- Community Survey & Public Input

February/March: Staff prepares budget

June: Budget is adopted including funding for BOS objectives

April: Budget Subcommittee reviews budgets

September: Senior Executive Workshop review progress and identify hot topics
Intent of Report

This First Quarter report introduces the planned initiatives and performance measure to track progress toward the Board of Supervisors’ 2020 policy objectives. Following the Board’s January planning workshop, and subsequent adoption of their Policy Objectives on February 11, 2020 with Resolution 20-041, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County’s website for public review. In addition, the highlights of the report will be formally presented to the Board of Supervisors twice annually. First, at the Board’s annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County’s work toward meeting the Board’s objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key
Each objective and initiative is accompanied by a status symbol. The Key to the status symbols is below:
## Vision

We are dedicated to outstanding public service.

## Mission

To work with the community to develop sound and innovative public policy, provide strong leadership and deliver excellent services in a fiscally responsible manner.

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Initiatives</th>
<th>Progress Update</th>
</tr>
</thead>
</table>
| **Financial Stability and Core Services** | **Control staffing levels and County costs by reviewing all requests for staffing changes and vacancies for revenue availability and staffing alternatives.**  
County Executive Office | The County Executive Office continues to review all requests to fill vacancies or reclassify positions on a case by case basis. Particularly in light of unknown economic impacts due to COVID-19, vacancies are being held while economic impacts are being assessed. The County is committed to continuing to provide core services and is further considering priorities for staffing resource allocations. |
| **Implement technology, roads and facilities projects as identified in the County’s financial management plans.**  
Information and General Services | The Information and General Services Agency continues to make progress on the projects and initiatives listed in the Information and Communication Technology Strategic Plan. For the enterprise telephone system project the County has reviewed all submitted proposals and is in the process of selecting a contractor. Cybersecurity awareness has been focusing on coronavirus phishing attempts. IGS last phish test was sent in March to 1,036 users yielding a click rate of 11.2%. To date 70% of employees have completed their cyber security training. Facilities has completed the ADA self-evaluation plan and will be analysis the data over the next 12 months. Facilities is still working with LDA Architects on the Animal Shelter Feasibility Study with completion expected in June of 2020. The Capital Facilities Master Plan is nearing completion with an expected completion date of June 2020. The Department of Public Works continues their work on the projects listed in the Capital Improvement Plan. This last quarter included progress on vegetation control along Squirrel Creek, North Bloomfield, Aileen Way, Lake City, and Bitney Springs Roads. |
| **Increase collection of delinquent taxes**  
Nevada County | Since January 1, 2020 the Treasurer Tax Collector's Office has collected $965,000 in delinquent secured tax payments which includes over 120 properties that have fully redeemed delinquent taxes. The tax auction re-offer sale occurred in January 2020; this is an alternative to sales held when properties are not sold. |
this type of auction is only held when properties are not sold during the annual tax auction held in November. The re-offer sale resulted in all 5 remaining properties being sold, generating $579,000 in tax revenue.

The office has released over 48 liens for taxpayers who have made full payment of unsecured taxes.

The office continues to work with our taxpayers through the COVID19 pandemic providing safe and secure payment options including usage of our drop box, paying electronically with an e-check or credit card, or mailing payments to our office.

| Increase countywide fiscal expertise through training, reporting and collaboration |
| County Executive Office |
| County Executive Office staff continued its CSAC award winning Interim Budget Analyst program during the FY 20-21 budget development process during FYQ3. Three County staff were selected to participate in the program. These Interim Budget Analysts are exposed to in-depth fiscal and budgetary processes and are able to bring the experience gained back to their departments, resulting in greater fiscal expertise throughout the County enterprise. |

| Maintain construction timeline for the Nevada County Operations Center (NCOC) |
| Information and General Services |
| The Nevada County Operations Center Project is on time for completion in summer of 2020. Some updates include installation of roof, doorways, and windows. All office walls and utilities are installed. The main electrical and phone connections are pending installation in May. Public Works will begin to move mid-May with completion expected by the end of June of 2020. |

| Manage core services levels by reorganization or streamlining current resources. |
| County Executive Office |
| The County is committed to continuing to provide core services and is further considering priorities for staffing resource allocations. |

| Ensure Healthy Performance of County General Fund |
| County Executive Office |
| Q3 Revenues are slightly under average performance by 1.6%. The primary driver of this is lower-than-budgeted activity in the transfer of Realignment into the General Fund. Typically, this means more revenue or less expense in the budgets that rely on Realignment to balance, or a delay in processing transfers. In either case the reduction in revenues specific to this category does not represent a loss of major revenue sources that contribute to the health of the General Fund overall. When adjusting for this category, revenues are on par with historical averages. 

Q3 Expenses are over average performance by 4.9%. However, the primary reason for this is the pre-payment of Miscellaneous PERS Unfunded Amortized Liabilities (UAL) in the amount of $12.5M. As mentioned to the Board of Supervisors in the Budget Hearing as a possible pension cost saving measure, and as mentioned in the Q1 and Q2 update, the County will save $325,000 by pre-paying these PERS costs in one lump sum rather than paying on a monthly basis throughout the year. These costs were included in the adopted budget but spread out over a year. |
includ[ed] in the adopted budget but spread out over the year, so it appears there’s a significant variance but that variance will even out over the year.

Additionally, salary savings are anticipated at the end of the fiscal year but potentially slightly less than historical averages.

In summary, performance is generally healthy.

<table>
<thead>
<tr>
<th>Wildfire Preparation and Prevention</th>
<th>Create safer evacuation routes countywide to save lives.</th>
<th>This initiative focuses on the roadside treatment of hazardous vegetation. As of April Public Works has been awarded an $868,084 Grant from CALFIRE that will support approximately 100 miles of hazardous vegetation clearing on County roads over the next two years. These funds will go before the Board of Supervisors on 27 April for approval.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve early warning systems and emergency communications to reach everyone.</td>
<td>Code Red enrollments, OES is currently at 15% of its annual goal with 753 new enrollments. Update: OES supports 211 annually and is under a current contract that will expire in June. Update: OES has identified the need to have at least one member of our PIO team qualified at the Type III level by CAL OES standards. Update: OES met with KVMR and the Fire Safe Council to discuss hazardous vegetation reduction possibilities around their transmitter site on Banner Mountain. Update: Lt Jakobs engaged the local CHP office on Hi-Lo sirens and determined this was not an option for them.</td>
<td></td>
</tr>
<tr>
<td>Establish defensible space around our homes and neighborhoods by reducing hazardous vegetation and encouraging voluntary compliance with defensible space standards.</td>
<td>The DSI team have currently conducted 10 site visits. This low number is due to January and February being dedicated to program development. Lt Jakobs and our Lead DSI created a Defensible Space Standard Operating Procedure, a DSI Checklist specific to Nevada County, a DSI Frequently Asked Questions sheet and a DSI Training Program. They also re-wrote the County Defensible Space Ordnance (2463) ensuring it was ready for 2020. The DSI Program had interviewed 4 candidates and was in the middle of the onboarding process when the Governor declared the COVID-19 Stay at Home Order. This program is on hold with resources supporting the County Coronavirus response. Update: Currently finalizing a contract with the Fire Safe Council that will offer three weekends of Green Waste in May and June in Western Nevada County. Coordinating with Truckee Fire Protection District, the Town of Truckee, and Tahoe Truckee Sierra Disposal to organize free residential green waste in Eastern Nevada County. OES has also received over 180K from the Northern Sierra Air Quality Management District. The FSC contract and the NSAQMD Grant will go to the board on 28 April.</td>
<td></td>
</tr>
<tr>
<td>Provide a coordinated approach to wildfire response preparedness through planning, community outreach, and program implementation.</td>
<td>Basic EOP &amp; Annexes were used extensively during the COVID-19 Response. EOC team in collaboration with GIS created an internal and external COVID-19 Dashboard. OES has participated in 9 Wildfire focused outreach events and participated in the creation of the Ponderosa West Grass Valley Defense Zone short film.</td>
<td></td>
</tr>
</tbody>
</table>
**Enhance critical infrastructure needed to respond to wildfires such as evacuation route improvements, water storage, fire hydrants, communication systems, and green waste facilities.**

Office of Emergency Services 2020

Regarding green waste facilities OES has been exploring potentially using an ACI (Air Curtain Incinerator) at the airport. This project is currently in the concept phase and the ACI is no longer available.

**Continue facilitating the Yuba River Cohort to increase safety at the river for neighbors and visitors**

County Executive Office

The Yuba River Public Safety Cohort convened its first meeting in February 2020 but due to the coronavirus outbreak, did not meet until April 2020. At its March meeting, Cohort members discussed in length the impacts that the Shelter-In-Place Order have had and will continue to have on recreational activities throughout the County. Strategies were identified to develop two subcommittees on law enforcement and to develop a safe summer relational plan in coordination with the Office of Emergency Services, these efforts will focus on COVID-19 safe distancing, river safety and wildfire prevention.

**Reduce Hazardous Vegetation on County-maintained roads and County owned property**

Information and General Services

Facilities has coordinated Hazardous Vegetation Clearance with Cal-Fire crews. Notable accomplishments include clearance around 20 acres of the Juvenile Hall Property and 10 acres around the Old Tunnel Road property. In addition to this each year Cal-Fire trains new firefighters on brush clearing equipment. This year Cal-Fire trained at the Airport subsequently clearing 5 acres of scotch broom.

This last quarter Public Works treated 91.39 miles of road which is comprised of 46.54 miles of brushing and 39.85 miles of mechanical mowing. Much of the progress on vegetation control included work along Squirrel Creek, North Bloomfield, Aileen Way, Lake City, and Bitney Springs Roads. Additionally both the Lake Wild Wood and Cascade Shores Waste Water Treatment Plant were cleared of Hazardous Vegetation by Cal-Fire.

**Update the Safety Element of the General Plan**

Community Development Agency

Adopted February 11, 2020

**Address Homelessness**

Apply for grants/funding opportunities for homeless services

Housing and Community Services

Health and Human Services continues to monitor funding sources, deadlines, and eligible uses of funding to identify opportunities for funding homeless services.

- **HHAP**: Homeless Housing, Assistance, and Prevention application submitted in February. Applications are anticipated to be awarded within 60 days and awards disbursed within 90 days of application deadline.
- **CESH**: coordinated with Nevada County CoC to
- CESH: Coordinated with Nevada County CoC to apply for $100k in CESH funding. Funding was awarded with contract available at the end of April.
- HHC: Housing for a Healthy California was not awarded.
- NPLH: No Place Like Home Round 2 application was submitted January 8, 2020.
- Prop 47: Nevada County Behavioral Health submitted a request to accept grant funding in an amount up to $1M through the State of California, Board of State and Community Corrections. The funding targets mentally ill and/or addicted homeless individuals frequently arrested for low level misdemeanors and infractions and aims to develop a jail diversion program, including a mental health professional embedded in the Public Defender’s Office and targeted housing supports.
- CSIG: Nevada County Behavioral Health was awarded $1,085,664 for the Community Services Infrastructure Grant Program for purchasing a facility or home to offer four to six new supportive housing beds for homeless, justice-involved individuals with mental illness and/or substance use disorders.
- TCAC for Brunswick Commons: Tax credit application for Brunswick Commons was submitted in March and awards will be announced in June.
- CDBG: Application for 19/20 round of funding was submitted with a focus on the service sector.
- HOME: To mitigate COVID-19 effects on the community, the 2018 contract has been adjusted to allow for 50% of funds to go towards down payment assistance and 50% of funds to go toward rent assistance. Funds are not yet available. Application submitted in January for next round of funding.

Communicate regularly with the public about resources and initiatives to address homelessness in Nevada County

<table>
<thead>
<tr>
<th>Housing and Community Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nevada County news releases each Friday contain information such as housing project updates, the Point in Time Count, and other information relevant to homelessness.</td>
</tr>
<tr>
<td>Development of Homeless Plan. This plan consolidates objectives, initiatives, and goals across documents to address homelessness.</td>
</tr>
<tr>
<td>Housing and Community Services worked with the County Executive Office to update the Better Together brand and link it with the Volunteer Hub through Connecting Point.</td>
</tr>
<tr>
<td>Partnered with Connecting Point Volunteer Hub to connect residents of Nevada County to volunteer opportunities around homelessness in the community.</td>
</tr>
<tr>
<td>Regular updating of the Better Together website.</td>
</tr>
</tbody>
</table>

Complete renovation of Odyssey House mental health residential treatment center

<table>
<thead>
<tr>
<th>Housing and Community Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>The county has selected an architect and the contract was approved on October 8th. The project is now in the design and planning phase and construction documents have an estimated completion date of mid-</td>
</tr>
</tbody>
</table>
April 2020. Once complete, the construction documents will then go to the Board of Supervisors for approval. The County will then bid for a construction contract to be approved by the Board of Supervisors. Construction is scheduled to begin in September of 2020 with project completion by mid-April, 2021.

**Ensure community and regional collaboration and access to funding by providing leadership to the Nevada County Continuum of Care (NCCC)**

**Housing and Community Services**

Placer and Nevada counties have demerged into the CA 515 and CA 531, respectively. We continue to share HRCS as a collaborative applicant. The Nevada County CA 531 has a governing board with a governance charter that meets monthly. Bylaws are being worked on now.

- Coordinated a joint application with the CoC for HHAP (Homeless Housing Assistance and Prevention) that was funded.
- Coordinated with the CoC to pull down COVID related funding to both Coc and County. Funding is moving forward.

**Expand access to homeless services in North San Juan**

**Housing and Community Services**

The County awarded $15,000 from the Community Initiative Fund (CIF) for FY 19/20 to support efforts to address homelessness in the North San Juan area. The funding is earmarked for improvements to the North San Juan Community Center, which acts as the community run extreme weather shelter when needed as well as the location for food bank distributions. Some funds have been expended and the County will continue communications to ensure that funding is expended by the June 30, 2020 deadline.

The Home Team has been engaging with the community during the monthly Thursday Food Bank; the HOME Team nurse has been engaging clients in the area. A hand washing station was provided to North San Juan to address hygiene for COVID-19 mitigation efforts.

**Expand access to residential substance use treatment and options for post-treatment housing**

**Behavioral Health**

Exploring expanding capacity at Lovett Center/Bost House SUD residential treatment facility beyond 19 beds. Current architectural design would add 4-6 beds.

Completed 135 assessments this quarter through the walk-in clinic aimed at streamlining access to residential care.

Added full time SUD care coordinator position in May of 2019 and added .75 of contracted care coordinator position in November 2019.

Stabilized funding for Bridges to Housing for the next few years through Grants for the Benefit of Homeless Individuals funding and Mental Health Services Act Innovation funding.

Will provide recovery residence services through County funding to 150 people for 2019-20

**Expand Bridge Housing capacity through community partners with master leases**

**Housing and Community Services**

Received Proposition 47 Grant, which funded an embedded Personal Services Coordinator at the Public Defender's Office to assist those with mental health and SUD needs, with a priority on those experiencing homelessness.
and SUD needs, with a priority on those experiencing homelessness.

Implemented Pre-Trial Mental Health Diversion program with 11 people served so far.

Expanded Bridges to Housing to be financially stable for the next years through Grants for the Benefit of Homeless Individuals funding and Mental Health Services Act Innovation funding.

Increased capacity to 16 tenants.

The County has developed a landlord recruitment and retention toolkit. Training on the toolkit, along with training on engaging landlords and Housing First was provided in October.

Nevada County was allocated 12 new Main Stream Housing Choice vouchers.

Finalized budget, adding additional secured funding sources to increase staffing, expand operations, and solidify program sustainability.

HHAP budget included 106k for expanded master leasing and CoC contributed for total of 176k over the next 2 years.

Moving 8 master leased homes away from local funding towards federal funding using housing choice vouchers.

---

### Expand coordinated entry effectiveness and utilization by all partner agencies

**Housing and Community Services**

The County will be participating in the Built for Zero program which supports participants in improving data collection and usage on homelessness and optimizing local housing resources.

A team of eight (8) participated in a Built for Zero cohort conference in Denver in October to kickstart a better understanding of utilizing Homeless Management Information System (HMIS) data with a goal of improving coordinated entry effectiveness.

Approved policy changes through the CoC: Inactive Policy, Outreach Policy, and Return On Investment Policy.

Formulated a best practices committee to follow Built for Zero best practices is up and running.

Connecting Point is now the contracted HMIS coordinated entry provider for the CoC.

HMIS training began January 15 through Connecting Point.

Homeless Housing, Assistance, and Prevention (HHAP) funds included dollars to expand HMIS utilization in partner organizations.

---

### Expand permanent supportive housing in Truckee through partnerships with other jurisdictions and community providers

**Housing and Community Services**

Conversations with Mountain Housing Council and Placer County on a permanent supportive housing option in the Truckee/Tahoe region are in progress, with results pending. The County is not considering NPLH funding for a permanent supportive housing project in Truckee at this time because no site control...
<table>
<thead>
<tr>
<th>Increase coordination with the jail regarding connecting homeless individual to community based services upon release.</th>
<th>Hosted the fourth quarterly Stepping Up meeting. Past meetings have included facilitating a sequential intercept model mapping process of the intersection between the mental health and criminal justice systems to identify strengths and gaps.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Behavioral Health</td>
<td>Monthly work groups exploring the options for Medical Assisted Treatment (MAT) in jail are being coordinated and MAT services in jail are now occurring on a limited basis.</td>
</tr>
<tr>
<td></td>
<td>From January to March, 13 SUD assessments were completed in the jail.</td>
</tr>
<tr>
<td></td>
<td>Received Proposition 47 Grant, which funded an embedded Personal Services Coordinator at the Public Defender's Office to assist those with mental health and SUD needs, with a priority on those experiencing homelessness.</td>
</tr>
<tr>
<td></td>
<td>Implemented Pre-Trial Mental Health Diversion program with 11 people served so far.</td>
</tr>
<tr>
<td></td>
<td>Nevada County Behavioral Health was awarded $1,085,664 for the Community Services Infrastructure Grant Program for purchasing a facility or home to offer four to six new supportive housing beds for homeless, justice-involved individuals with mental illness and/or substance use disorders.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Move more people into permanent housing</th>
<th>Progress includes:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Housing and Community Services</td>
<td>• Awarded HOME grant funding which will be available once the contract is received; contract has not currently been received. This funding will allow for down payment assistance and rental assistance. The 2020 HOME grant application has been submitted.</td>
</tr>
<tr>
<td></td>
<td>• Awarded No Place Like Home Funding for development of Brunswick Commons. Tax credits for the project were not awarded; County and developer reapplied in March with awards announced in June.</td>
</tr>
<tr>
<td></td>
<td>• Expansion of Odyssey house for residential treatment with transition to permanent housing is underway. The project is now in the design and planning phase and construction documents have an estimated completion date of mid-April 2020, with construction estimated to begin September 2020 and project completion estimated for mid-April, 2021.</td>
</tr>
<tr>
<td></td>
<td>• Increased Bridges to Housing capacity to 16 tenants with monthly numbers served at or near capacity, and created fiscally stability for the program for the next few years.</td>
</tr>
<tr>
<td></td>
<td>• Development of a landlord recruitment and retention toolkit to engage and retain landlords for master leasing.</td>
</tr>
<tr>
<td></td>
<td>• Exploring options with Regional Housing Authority</td>
</tr>
<tr>
<td><strong>Partner with cities to coordinate emergency homeless shelters during extreme weather events</strong></td>
<td><strong>Work with hospitals regarding discharge planning for homeless individuals</strong></td>
</tr>
<tr>
<td>Housing and Community Services</td>
<td>Housing and Community Services</td>
</tr>
</tbody>
</table>

- Exploring options with Regional Housing Authority for prioritizing clients for housing choice vouchers.
- Applied for Housing for a Healthy California grant funding for rental subsidies; application was not awarded. The County will reapply in June.
- Second round of No Place Like Home application complete and submitted January 8, 2020. Funding is targeted to expand a current County owned property to increase permanent supportive housing for the target population.

All contracts for warming shelters have been completed and executed: Sierra Roots, Salvation Army for the Booth Center, and Truckee contract. The HOME Team is active within the shelters between 4pm and 6pm during shelter days to actively engage homeless individuals with services. For those not able to access a shelter, the HOME Team coordinates hotel and motel vouchers.

The North San Juan Community Center has been awarded $15,000 through the Community Improvement Fund for improvements to the Community Center that will improve homeless sheltering capacity; some funds have been expended and the County will continue to communicate with the Community Center Board to complete the use of funds by June 2020.

The HOME team is actively working with Sierra Nevada Memorial Hospital (SNMH) for discharge planning and prioritizing with Recuperative Care program at Hospitality House and Bridges to Housing to meet the housing needs of homeless individuals that are discharged. SNMH currently participates in multi-disciplinary team meetings to address discharge needs and strategies. The hospital works closely with the HOME Team nurse to coordinate discharge and reduce the return for medical care at the hospital.

The hospital is working closely with Public Health during the COVID-19 pandemic to develop a location for homeless individuals needing quarantine and to provide wrap around care.

The HOME Team has been successful in meeting target numbers for engagement of homeless individuals, completing intakes, and moving individuals into services such as behavioral health and/or substance use disorder services, linkages to housing, and medical engagement. Target numbers for individuals intensively case managed have been met.

The HOME team engages individuals at the warming shelters when shelters are opened.

The HOME Team has been actively involved in the COVID-19 response for homeless services, providing case management for individuals in hotels, responding to calls for resources, addressing food insecurity, and engaging individuals with medical support through the
| Housing | **Develop, implement, and communicate a strategic plan for homeless efforts that unifies existing plans and efforts with community oversight**
Housing and Community Services | **Compilation of strategies, goals, objectives, and activities to address homelessness across all existing plans and efforts into one document is complete. Final document was made available to the public through the Better Together Website.** |
| --- | --- |
| **Expend $1 million per year of HOME funding for first time, low income homebuyer down payment assistance**
Housing and Community Services | **Nevada County has been awarded $1 million in HOME grant funding to provide down payment assistance for first time, low income home-buyers but has not yet received the state contract outlining the conditions for spending the funds. The contract was received and will be prepared for Board approval. Once all is finalized, the County can advertise to the public for the program. To help mitigate housing costs related to the COVID-19 pandemic, Nevada County has requested 50% of funding be used for down payment assistance and 50% of funds be used for rental assistance. The 2020 HOME grant application was submitted January 2020.** |
| **Explore creating a landlord risk fund to encourage landlords to rent to homeless individuals and families**
Housing and Community Services | **The county has been awarded $50,000 from the Homeless Emergency Aid Program (HEAP) funds to develop flexible housing resources, such as the landlord recruitment and retention program and risk mitigation fund. These funds are on a timeline to be expended by June 2021. The County has completed technical assistance through Corporation for Supportive Housing (CSH) to develop a landlord recruitment and retention tool kit to be shared by all housing service providers in the county. To develop the toolkit, CSH utilized the Housing Resource Team (HRT) comprised of all local housing providers and input from landlords to formulate specific, regional strategies, marketing materials, and tools to unify landlord recruitment and retention work across service providers.**
- Training on landlord engagement and toolkit for engaging and retaining landlords to be was provided in October.
- Receiving $100,000 in California Emergency Solutions and Housing (CESH) funds for flexible housing assistance to be used for landlord engagement.
- Between Homeless Emergency Aid Program ( HEAP) and Homeless Housing, Assistance, and Prevention (HHAP), $75,000 is available and committed to landlord incentive funds
- Potential to hire a full time staff member through AMI Housing to administer landlord recruitment program. |
| **Facilitate a housing development summit**
Housing and Community Services | **The County has included in the 50601 Budget Narrative an objective to formulate a standing workgroup with Community Development Agency (CDA) that would internally explore housing development and** |
funding options with the goal of identifying housing project sites throughout the County. In line with recommendations in the Grand Jury Report and the Homeless Strategic Plan, the County is researching the efficacy of establishing a regional entity that could work between jurisdictions to address barriers to building housing. Completion of these steps will precede a Housing Development Summit. Additionally, the Nevada County regional CoC housing subcommittee has put forth ongoing effort to facilitate a developer's summit with conversations including local builders. Subcommittee meetings have paused due to COVID-19 but will continue in May.

**Identify and prepare shovel ready projects for future Community Development Block Grant funding**

Housing and Community Services

Application for the 19/20 funding round focused on providing operational services for an interim navigation center pending development of a permanent navigation center.

**Penn Valley Senior Housing Project**

Housing and Community Services

Upon second submission of the tax credit application, the project was awarded tax credits. County funding towards this project has increased to $898,000. Escrow has closed and construction is set to happen as soon as weather permits.

A request to use HOME PI funding was approved for use of $304,769 towards the project.

**Prepare and apply for Round 2 of No Place Like Home funding, targeting an eastern county project**

Housing and Community Services

Application for the next round of No Place Like Home funding was submitted in January; awards will be announced in June. An eastern county project will not be targeted this round because of a lack of a property in which the county has site control. Alternately, Housing and Community Services is applying to expand an existing western County property for additional permanent supportive housing inventory for the target population.

Conversations with Mountain Housing Council, realtors, and developers in eastern County have occurred. There is no current affordable housing project that we could join in on at this time.

**Truckee Lofts Project**

The project has all underground work completed and construction of the building will start once winter weather is over. Completion target date remains on schedule with a completion date in the winter of 2021.

**With Hospitality House and Regional Housing Authority, maintain the construction timeline for the Brunswick Commons housing development**

Housing and Community Services

The tax credit application for the Brunswick Commons project was submitted in July 2019. Nevada County was not awarded. The County has reapplied for March 2020 and awards will be announced in June 2020. Notification of award of tax credits for the next round determines the construction timeline for the project.

Pre-development work is actively happening on the property with the goal of applying for the next round of tax credits in March 2020. Construction could begin as early as September 2020 if tax credits are awarded.

**Cannabis**

Collect quarterly cannabis business taxes

The Treasurer & Tax Collector's Office has welcomed
The Treasurer & Tax Collector’s Office has welcomed 41 approved businesses into the Cannabis Business Tax process. Of those, 29 have successfully registered and have received Cannabis Tax Certificates. 27 have remitted timely quarterly reports for the first two quarters of this fiscal year with 10 of these businesses reporting on sales and remitting the 2.5% tax for a total tax collection for Quarter 1 and 2 of $6,693. We have received $5,000 so far for the 3rd quarter, but returns are not due until April 30, 2020. Total collections to date is $11,693.

### Research New Cannabis License Types
Cannabis Division

Several meetings have been conducted with stakeholders, including the Nevada County Cannabis Alliance, regarding needs and priorities related to additional license types. CDA has identified several license types, such as non-volatile manufacturing, which are necessary to support cannabis cultivation supply chain. License types also being considered would support the economic viability of the local industry, such as agritourism.

### Research Compassionate Use
Cannabis Division

CDA has met with stakeholders familiar with compassionate use programs under Prop 64, and has identified needs in order to support local patients. Additionally, CDA has identified a possible avenue to incorporate a compassionate use program in-line with the current cultivation ordinance, without negatively impacting the County’s EIR.

### Maintain a Cannabis Permitting Program
Cannabis Division

Over the past quarter, CDA has continued to accept, review, and issue land-use development and Cannabis Cultivation permits under the County’s Commercial Medicinal Cannabis Cultivation ordinance. To date, the agency has accepted 144 commercial cannabis applications with 45 being approved, and others currently in the process. The approval of these sites has required Cannabis Division staff to conduct dozens of site inspections, verifying consistency with site plan and operation plans. The agency also conducted educational outreach to the cultivation community and stakeholders, including “Good to Grow” workshop and a Cannabis Development/Building workshop through the Nevada County Contractor’s Association (NCCA). Process improvement has been the key goal over the past quarter, and several changes have been made to the application, checklists, and supporting documents and forms.

### Maintain collaborative illegal cannabis cultivation enforcement program
Cannabis Division

During the previous quarter, the Cannabis Compliance Division investigated 207 illegal cannabis cultivation complaints with 60 of these cultivators self abating. The division assisted law enforcement agencies with numerous joint-task force operations addressing egregious cultivation sites. The division also collaborated with the CA Water Boards to conduct educational outreach to cultivators who entered the state permit process but had not yet obtained any local approval. The division also worked with County Counsel to create a draft policy regarding the use of an
| Economic Development | **Assist Race Communications to Build the Bright Fiber Broadband Project**  
Information and General Services | County staff was in direct contact with RACE to help support the streamlining of necessary permit for the Bright Fiber Project. Construction began for Zone 1. Point of Presence (POP) server was placed on the airport leased property on March 12. RACE is currently coordinating work closely with PG&E and is in the process of building out fiber on power poles that do not need to be replaced. Upcoming construction also includes installation of a propane tank, backup generator and fencing. |
| Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities.  
Community Development Agency | The Combie Road Widening Project is expected to be fully complete by the end of March 2020. |
| **Conduct a Request for Proposal for Economic Development/Tourism services**  
County Executive Office | While COVID-19 has required staff to pivot in many ways to address the pandemic crisis, economic development activities have continued to progress several ways. First, the Request for Proposals (RFP) for Economic Development Management Services was issued in early March with the submission deadline extended to May 1, 2020. The RFP Review Panel that includes a wide cross-section of representatives of eastern and western Nevada County private industry, economic development subject matter experts and county staff will convene and begin reviewing submission on May 7, 2020. Staff anticipates having a contract in place for the beginning of FY 2020/21. While some delays have occurred from the COVID-19 Pandemic, County staff is continuing to work with the ERC Tourism Sub-Committee on the opportunity of forming a Tourism Business Improvement District (TBID) to establish sustained funding for tourism marketing. Stakeholders have expressed the need for a TBID, now more than ever, to speed the recovery of the hospitality and related sectors of the economy. |
| **Partner with the Donner Summit Association and Placer County to develop a Soda Springs Visitors Center**  
County Executive Office | The Donner Summit Association (DSA) submitted a second proposal to Placer County for funding for the design and permitting for a Donner Summit Visitor's Center site identified in the initial feasibility study. Directly after the proposal was submitted, a new property became available on the market that was identified, evaluated and incorporated into the feasibility study that was recommended as a top location for a visitors center. However, after conducting an independent evaluation on the assessed property value, DSA decided to withdrawal their proposal for Phase 2 of the project until a business operational plan could be developed that included ongoing permanent operational funding not dependent on County subsidization. County staff will continue to meet with DSA members, attend DSA meetings and work with applicable stakeholders. Representatives of DSA are actively engaged in |
Representatives of DSA are actively engaged in discussion with other western Nevada County stakeholders on the opportunity of developing a Tourism Business Improvement District (TBID) that could become a pathway to ongoing permanent funding for a Donner Summit Visitors Center.

**Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and other funding opportunities for infrastructure projects including broadband**
 Community Development Agency

As development or CIP projects are developed, we will seek funding opportunities when applicable.

**Update Penn Valley Area Plan**
Community Development Agency

Planning continues work on the Area Plan chapters, incorporating the public input into the overall goals and policies. Drafts of the Public Services, Recreation, and Introduction chapters have been or are near completion.

**Work with partners to provide workforce development programs to local businesses**
Health & Human Services Agency

- In October 2019, Sierra Nevada Children's Services (SNCS) began coordinating child care services during the first month of the family receiving CalWORKs
- Monthly meetings with Connecting Point Employment Services have been established to develop new partnerships with local businesses for CalWORKs subsidized employment.
- In August 2019, began coordinating with Alliance for Work Force Development to set strategies to expand services at the Truckee location.
- Monthly workshops and weekly training to engage Social Services customers through Connecting Point Employment Services. In the past 6 months, engagement has been provided to all Social Services customers, including CalWORKS customers. This is a contracted service and Social Services is currently working with the contractor to continue services through the COVID-19 situation.

**Implement PSPS resiliency through hardening of critical infrastructure**
Office of Emergency Services 2020

County of Nevada is looking into a variety of avenues to address the ongoing PSPS crisis in Nevada County. First the County has supported SPIN Storage Systems in an application regarding development of a fly wheel for an energy storage solution that could be used by small businesses. Secondly the Office of Emergency Services has received funding for PSPS related infrastructure improvements. With these funds Facilities is in the process of designing a replacement plan for the two generators at the Eric Rood Administrative Center to provide 100% power capacity.

**Provide Nevada County with timely and accurate Public Safety Power Shutoff Information**
Office of Emergency Services 2020

County of Nevada Office of Emergency Services (OES) has coordinated multiple hot wash events with PG&E, Local Businesses, and government agencies. Community needs for accurate information have been communicated from OES Staff to PG&E. Additionally the Office of Emergency Services has been in coordination with sister counties and the CPUC to review PSPS regulations over de-energization of Power.
<table>
<thead>
<tr>
<th>Resiliency</th>
<th>Nevada County Energy Action Plan Implementation</th>
<th>Community Development Agency</th>
</tr>
</thead>
</table>

- The Nevada County Energy Action Plan Implementation Committee has been meeting monthly since November to coordinate implementation of the goals and actions outlined in the County Energy action plan.
- Working Groups have been established to:
  - Promote, advertise and brand energy-efficiency and renewable energy programs.
  - Providing information regarding no-cost Title 24, Part 6 trainings for contractors, plans examiners and designers in the community.
  - Analyzing County facility energy use for best practice efficiencies, including water and electricity.
  - Providing outreach to local businesses to promote energy and water efficiency in public businesses such as hotels/motels, restaurants and other visitor serving locations.
**Description**

Maintain the County's financial stability and core services.

**Progress Update**

The County remains financially stable despite the economic impacts of COVID-19. Due to the Board of supervisors budget policies and fiscal prudence, the County has healthy fund balances to assist with smoothing the impacts of the pending economic downturn. In addition, County departments are all reassessing their budgets for FY 20-21 to find opportunities for savings while maintaining core services and meeting the Board's policy objectives.

**Next Steps**

The County staff are preparing to bring forward the FY 20-21 budget as planned and on schedule for the Board's adoption in June 2020. Budget staff continue to monitor state budget updates and economic forecasts related to COVID-19 revenue impacts and are preparing contingency plans for decreased revenues. Staff remain focused on delivering core services and customer service.

**Initiatives**

- **Increase collection of delinquent taxes**
  - Nevada County
  - 7/1/19 - 6/30/20

- **Implement technology, roads and facilities projects as identified in the County's financial management plans.**
  - Information and General Services
  - 7/1/19 - 6/30/20

- **Maintain construction timeline for the Nevada County Operations Center (NCOC)**
  - Information and General Services
  - 2/1/19 - 6/14/20

- **Control staffing levels and County costs by reviewing all requests for staffing changes and vacancies for revenue availability an.**
  - County Executive Office
  - 7/1/19 - 6/30/20

- **Increase countywide fiscal expertise through training, reporting and collaboration**
  - County Executive Office
  - 2/1/19 - 6/30/20

- **Manage core services levels by reorganization or streamlining current resources.**
  - County Executive Office
  - 1/1/19 - 12/31/19

- **Ensure Healthy Performance of County General Fund**
  - County Executive Office
  - 7/1/19 - 6/30/20
Wildfire Preparation and Prevention
Board of Supervisors 2020

Description

Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.

Progress Update

As of April Public Works has been awarded an $868,084 Grant from CAL FIRE that will support approximately 100 miles of hazardous vegetation clearing on County roads over the next two years. These funds will go before the Board of Supervisors on 27 April for approval. Code Red enrollments, OES is currently at 15% of its annual goal with 753 new enrollments. OES is currently collaborating with Grass Valley, Nevada City and Truckee to create content for the 2020 Ready Set Go Handbook.

The Defensible Space Inspector team have currently conducted 10 site visits. This low number is due to January and February being dedicated to program development. Lt Jakobs and our Lead DSI created a Defensible Space Standard Operating Procedure, a DSI Checklist specific to Nevada County, a DSI Frequently Asked Questions sheet and a DSI Training Program. They also re-wrote the County Defensible Space Ordinance (2463) ensuring it was ready for 2020. The DSI Program had interviewed 4 candidates and was in the middle of the onboarding process when the Governor declared the COVID-19 Stay at Home Order. This program is on hold with resources supporting the County Coronavirus response.

Next Steps

Moving forward we will continue our public outreach message around Wildfire preparedness through Spring and into summer. Code Red enrollments will also be bolstered by the Countywide mailer set to go out in June.

When safe to do so our Lead DSI will pick back up with his existing caseload and our DSI leadership will resume hiring temp DSI’s. The hazardous vegetation ordnance, Cal Fire and NCC MOUs are scheduled to go before the Board within the next month. Next month's OES will report out on Green Waste tonnage collected.
<table>
<thead>
<tr>
<th>Initiative</th>
<th>Responsible Agency</th>
<th>Start Date - End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reduce Hazardous Vegetation on County-maintained roads and County owned property</td>
<td>Information and General Services</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Update the Safety Element of the General Plan</td>
<td>Community Development Agency</td>
<td>3/1/19 - 5/1/20</td>
</tr>
<tr>
<td>Continue facilitating the Yuba River Cohort to increase safety at the river for neighbors and visitors</td>
<td>County Executive Office</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Create safer evacuation routes countywide to save lives.</td>
<td>Community Development Agency</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Improve early warning systems and emergency communications to reach everyone.</td>
<td>Community Development Agency</td>
<td>3/1/19 - 12/31/19</td>
</tr>
<tr>
<td>Establish defensible space around our homes and neighborhoods by reducing hazardous vegetation and encouraging voluntary clean-ups</td>
<td>Office of Emergency Services 2020</td>
<td>1/1/20 - 12/31/20</td>
</tr>
<tr>
<td>Provide a coordinated approach to wildfire response preparedness through planning, community outreach, and program implementation</td>
<td>Office of Emergency Services 2020</td>
<td>1/1/20 - 12/31/20</td>
</tr>
<tr>
<td>Enhance critical infrastructure needed to respond to wildfires such as evacuation route improvements, water storage, fire hydrants...</td>
<td>Office of Emergency Services 2020</td>
<td>1/1/20 - 12/31/20</td>
</tr>
</tbody>
</table>
Address Homelessness
Board of Supervisors 2020

Description

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.

Progress Update

Housing and Community Services, Nevada County Behavioral Health, other County departments, and community partners and stakeholders work together to develop and expand homelessness services in Nevada County. Highlights from 2019 include development and implementation of the HOME Team, implementation of a Homeless Plan that coordinates efforts across previous strategic plans, and strengthening and expanding emergency shelter operations. For the current quarter, Housing and Community Services worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services. Nevada County has improved fiscal sustainability for the Bridges to Housing program through use of GBHI and MHSA funding, and by acquiring 12 additional Housing Choice Vouchers, and continues the efforts to increase capacity for tenants. Renovation construction on Odyssey House is scheduled to begin in September and will increase bed and service capacity for residential mental health treatment. Ongoing homelessness efforts include more effectively utilizing coordinated entry, increasing landlord recruitment efforts, coordinating with jails to connect homeless individuals to services upon release, and keeping the public informed and engaged in homelessness efforts.

Next Steps

Nevada County will continue to consider options to expand supportive services in Eastern County, create a homeless resource center, and provide effective services to prevent homelessness to individuals in Nevada County.
### Initiatives

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Responsible Agency</th>
<th>Start Date</th>
<th>End Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apply for grants/funding opportunities for homeless services</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Communicate regularly with the public about resources and initiatives to address homelessness in Nevada County</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Complete renovation of Odyssey House mental health residential treatment center</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>4/13/21</td>
</tr>
<tr>
<td>Ensure community and regional collaboration and access to funding by providing leadership to the Nevada County Continuum.</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Expand access to homeless services in North San Juan</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Expand Bridge Housing capacity through community partners with master leases</td>
<td>Housing and Community Services</td>
<td>3/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Expand coordinated entry effectiveness and utilization by all partner agencies</td>
<td>Housing and Community Services</td>
<td>3/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Ensure community and regional collaboration and access to funding by providing leadership to the Nevada County Continuum.</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Expand permanent supportive housing in Truckee through partnerships with other jurisdictions and community providers</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Move more people into permanent housing</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Partner with cities to coordinate emergency homeless shelters during extreme weather events</td>
<td>Housing and Community Services</td>
<td>7/1/18</td>
<td>6/30/20</td>
</tr>
<tr>
<td>Work with hospitals regarding discharge planning for homeless individuals</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Utilize the Homeless Outreach and Medical Engagement (HOME) Team to provide unified homeless outreach and case management.</td>
<td>Housing and Community Services</td>
<td>9/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Develop, implement, and communicate a strategic plan for homeless efforts that unifies existing plans and efforts with communities.</td>
<td>Housing and Community Services</td>
<td>1/1/19</td>
<td>12/31/20</td>
</tr>
<tr>
<td>Expand access to residential substance use treatment and options for post-treatment housing</td>
<td>Behavioral Health</td>
<td>1/1/19</td>
<td>12/31/19</td>
</tr>
<tr>
<td>Increase coordination with the jail regarding connecting homeless individual to community based services upon release.</td>
<td>Behavioral Health</td>
<td>1/1/19</td>
<td>12/31/19</td>
</tr>
</tbody>
</table>
## Measures

<table>
<thead>
<tr>
<th>Measure</th>
<th>Department</th>
</tr>
</thead>
<tbody>
<tr>
<td>Point in Time Homeless Count</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Coordinated Entry Calls for Homeless Services</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Homeless People Housed</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>HOME Team</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Warming Shelter</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Recuperative Care</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Bridges to Housing</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Low Barrier Sheltering</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Median Home Price</td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td>Home and Business Loan Portfolio</td>
<td>Housing and Community Services</td>
</tr>
</tbody>
</table>

### Point in Time Homeless Count

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>2013</td>
<td>314</td>
</tr>
<tr>
<td>2014</td>
<td>279</td>
</tr>
<tr>
<td>2015</td>
<td>371</td>
</tr>
<tr>
<td>2016</td>
<td>271</td>
</tr>
<tr>
<td>2017</td>
<td>410</td>
</tr>
</tbody>
</table>

### Sheltered and Unsheltered

<table>
<thead>
<tr>
<th>Year</th>
<th>Unsheltered</th>
<th>Sheltered</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017</td>
<td>25.00%</td>
<td>75.00%</td>
</tr>
<tr>
<td>2018</td>
<td>25.00%</td>
<td>75.00%</td>
</tr>
<tr>
<td>2019</td>
<td>25.00%</td>
<td>75.00%</td>
</tr>
</tbody>
</table>
### Coordinated Entry Calls for Homeless Services

- **Quarterly Calls**
  - Q3-18: 110
  - Q4-18: 60
  - Q1-19: 76
  - Q2-19: 92
  - Q3-19: 98
  - Q4-19: 60
  - Mar-20: 110

- **Cumulative Calls For Homeless Assistance**
  - Jul-18: 358
  - Aug-18: 418
  - Sep-18: 494
  - Oct-18: 586
  - Nov-18: 684
  - Dec-18: 744
  - Jan-19: 92
  - Feb-19: 98
  - Mar-19: 60
  - Apr-19: 110
  - May-19: 110
  - Jun-19: 110
  - Jul-19: 250
  - Aug-19: 500
  - Sep-19: 750
  - Oct-19: 1,000

### HOME Team Case Management Services

- Entered Recovery Residence
- Placed In SUD Treatment
- SUD Assessment
- Behavioral Health Assessment
- Placed in Behavioral Health Treatment
- Received Medical Engagement by Nurse

### Homeless People Housed

- **2018**
  - Families: 0
  - Individuals: 225
- **2019**
  - Families: 0
  - Individuals: 221

### Low Barrier Capacity and Beds Occupied

- **Beds Occupied Monthly**
- **Beds Available Monthly**
Description

Coordinate with local jurisdictions, developers and other partners to facilitate development of and access to affordable and workforce housing development.

Progress Update

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals. The County has received the HOME-2018 contract of $1,000,000 for down payment and rental assistance and will begin to administer funds to Nevada County residents. Rental assistance from these funds will help mitigate income gaps individuals face because of COVID-19 and will assist in keeping people housed. Housing and Community Services is creating a landlord recruitment and retention program and risk mitigation fund with a full launch in June 2020. Tax credit awards for the Brunswick Commons development will be announced in June; development is dependent on timing of tax credit awards. The Penn Valley Senior Housing project contractor is beginning its construction mobilization on site with underground utility construction starting very soon.

Next Steps

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.
### Initiatives

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Responsible Agency</th>
<th>Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Truckee Lofts Project</strong></td>
<td>Board of Supervisors 2020</td>
<td>7/1/18 - 7/1/19</td>
</tr>
<tr>
<td><strong>Expend $1 million per year of HOME funding for first time, low income homebuyer down payment assistance</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/20</td>
</tr>
<tr>
<td><strong>Explore creating a landlord risk fund to encourage landlords to rent to homeless individuals and families</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/20</td>
</tr>
<tr>
<td><strong>Facilitate a housing development summit</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/20</td>
</tr>
<tr>
<td><strong>Identify and prepare shovel ready projects for future Community Development Block Grant funding</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/20</td>
</tr>
<tr>
<td><strong>Penn Valley Senior Housing Project</strong></td>
<td>Housing and Community Services</td>
<td>7/1/18 - 1/1/20</td>
</tr>
<tr>
<td><strong>Prepare and apply for Round 2 of No Place Like Home funding, targeting an eastern county project</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 12/31/20</td>
</tr>
<tr>
<td><strong>With Hospitality House and Regional Housing Authority, maintain the construction timeline for the Brunswick Commons housing development</strong></td>
<td>Housing and Community Services</td>
<td>3/1/19 - 4/1/22</td>
</tr>
</tbody>
</table>

### Measures

<table>
<thead>
<tr>
<th>Measure</th>
<th>Responsible Agency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>New Housing Units Built</strong></td>
<td>Community Development Agency</td>
</tr>
<tr>
<td><strong>Housing Projects in Planning</strong></td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td><strong>Median Home Price</strong></td>
<td>Housing and Community Services</td>
</tr>
<tr>
<td><strong>Home and Business Loan Portfolio</strong></td>
<td>Housing and Community Services</td>
</tr>
</tbody>
</table>

### New Housing Units Built

<table>
<thead>
<tr>
<th>Quarter</th>
<th>New Single Family Homes Built</th>
<th>Number ADUs Built</th>
<th>Affordable Units</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q2-19</td>
<td>50</td>
<td>2</td>
<td>2</td>
<td>54</td>
</tr>
<tr>
<td>Q3-19</td>
<td>55</td>
<td>3</td>
<td>3</td>
<td>61</td>
</tr>
<tr>
<td>Q4-19</td>
<td>57</td>
<td>4</td>
<td>4</td>
<td>65</td>
</tr>
<tr>
<td>Mar-20</td>
<td>65</td>
<td>5</td>
<td>5</td>
<td>75</td>
</tr>
</tbody>
</table>
Description

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.

Progress Update

The Community Development Agency (CDA) has continued to effectively review and issue medicinal cannabis cultivation land-use permits in Nevada County, while partnering with stakeholders to conduct educational outreach to the community. Meanwhile, the Cannabis Compliance Division has responded to illegal cultivation related public complaints and attempted to hold those accountable utilizing the current tools available. Additionally, the Tax Collector's Office has conducted educational outreach to the community, and has started to collect taxes on medicinal cultivation revenue.

Next Steps

CDA will continue working with cultivators to get permitted while making improvements to the permit review process, in addition to investigating additional license types and compassionate use program feasibility. The Cannabis Compliance Division will continue to attempt to hold illegal cultivators accountable, while investigating new enforcement options to increase effectiveness. This division will also collaborate with the Tax Collector's Office to ensure appropriate taxes are being reported and collected for those who are legally permitted and operational.

Initiatives

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Division</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain collaborative illegal cannabis cultivation enforcement program</td>
<td>Cannabis Division</td>
<td>12/1/19 - 12/31/20</td>
</tr>
<tr>
<td>Collect quarterly cannabis business taxes</td>
<td>Cannabis Division</td>
<td>7/1/19 - 6/30/20</td>
</tr>
<tr>
<td>Research New Cannabis License Types</td>
<td>Cannabis Division</td>
<td>3/1/20 - 4/1/21</td>
</tr>
<tr>
<td>Research Compassionate Use</td>
<td>Cannabis Division</td>
<td>3/1/20 - 4/1/21</td>
</tr>
<tr>
<td>Maintain a Cannabis Permitting Program</td>
<td>Cannabis Division</td>
<td>1/1/20 - 12/31/20</td>
</tr>
</tbody>
</table>
Measures

**Cannabis Tax Revenue**
County Executive Office

**Cannabis Enforcement Complaints**
Cannabis Division

**Cannabis Permits**
Cannabis Division

---

**Cannabis Permits**
Cannabis Permits

**Cannabis Enforcement Complaints**
Cannabis Enforcement Complaints

---

Total Permit Applications Received
Total Permits Issued
Permits Issued Year to date

Total Cases Opened
Total Closed (Abated)
Total Closed (Unfounded)

---

Nevada County Board of Supervisors Annual Objectives Progress Report
January - March 2020
Description

Proactively support job enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with the private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.

Progress Update

While COVID-19 has required staff to pivot in many ways to address the pandemic crisis, economic development activities have continued to progress several ways. First, the Request for Proposals (RFP) for Economic Development Management Services was issued in early March with the submission deadline extended to May 1, 2020. Efforts on the opportunity of forming a Tourism Business Improvement District (TBID) to establish sustained funding for tourism marketing has been stalled due to the coronavirus. However, stakeholders have expressed the need for a TBID, now more than ever, to speed the recovery of the hospitality and related sectors of the economy.

In Broadband activities, on April 28, 2020 the Board authorized two reimbursement Grant Agreement with Exwire, Inc. and Nevada County Fiber, Inc. as a part of the Last-Mile Broadband Pilot Program in the amount of $52,900 and $124,209, respectively, for the expansion of 117 broadband connections in the unserved and underserved communities of Truckee Prosser and Banner Mountain neighborhoods.

Lastly, County staff quickly mobilized to assist and support small businesses severely impacted due to the coronavirus and the Shelter-In-Place Order which includes but not limited to forming a COVID-19 Business Task Force, hosting five (5) business resource educational webinars, and promoting a business collaboration Facebook in partnership with the Sierra Small Business Development Center. Additionally, County Staff is working closely with the Sierra Memorial Hospital Foundation, Sierra Business Council (SBC), and the Truckee Tahoe Community Foundation to establish and administer the Nevada County COVID-19 Emergency Relief Fund at NevCoRelief.org.

Next Steps

Upon completion of the RFP process for economic development management services, County staff will negotiate a Personal Services Contract with the awardee to bring to the Board for execution in June for execution starting on July 1, 2020. County staff will continue to work with the ERC Tourism Sub-Committee, cities of Grass Valley and City of Nevada City on the establishment of a Tourism Business Improvement District (TBID). Staff will work in coordination with the Sierra Business Council (SBC) on the administration and evaluation of the Last-Mile Broadband Grant Pilot Program in its first pilot year. Public Works staff will continue to develop a draft Dig Once Broadband Policy and identify potential next steps with the County Executive Office (CEO) on adoption and implementation. Last but not least, Staff will continue to support and promote the recovery of small businesses and local economy from the COVID-19 pandemic and Shelter-In-Place Order.
Initiatives

- Assist Race Communications to Build the Bright Fiber Broadband Project
  Information and General Services | 1/1/19 - 6/30/21
- Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities
  Community Development Agency | 3/1/19 - 6/30/21
- Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and Other
  Community Development Agency | 7/1/18 - 6/30/20
- Update Penn Valley Area Plan
  Community Development Agency | 3/1/19 - 7/1/20
- Work with partners to provide workforce development programs to local businesses
  Health & Human Services Agency | 1/1/19 - 12/30/20
- Conduct a Request for Proposal for Economic Development/Tourism services
  County Executive Office | 8/1/19 - 4/30/20
- Partner with the Donner Summit Association and Placer County to develop a Soda Springs Visitors Center
  County Executive Office | 3/1/19 - 4/1/20

Measures

- Workforce Development
  Health & Human Services Agency
- State and Federal Grants
  County Executive Office

2020 Alliance for Workforce Development Employment

<table>
<thead>
<tr>
<th>Month</th>
<th>Jobs from on the Job Training</th>
<th>Jobs from Classroom Training or Certificates</th>
<th>Jobs from National Dislocated Worker Grants</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jan-20</td>
<td>3</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>Feb-20</td>
<td>8</td>
<td>5</td>
<td>0</td>
</tr>
<tr>
<td>Mar-20</td>
<td>3</td>
<td>2</td>
<td>0</td>
</tr>
</tbody>
</table>

2020 Connecting Point Employment

<table>
<thead>
<tr>
<th>Month</th>
<th>WEX (Work Experience)</th>
<th>Direct Unsubsidized Hire</th>
<th>New Subsidized Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jan-20</td>
<td>5</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Feb-20</td>
<td>8</td>
<td>5</td>
<td>3</td>
</tr>
<tr>
<td>Mar-20</td>
<td>5</td>
<td>3</td>
<td>0</td>
</tr>
</tbody>
</table>
Description

Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.

Progress Update

County of Nevada is looking into a variety of avenues to address the ongoing PSPS crisis in Nevada County. First the County has supported SPIN Storage Systems in an application regarding development of a fly wheel for an energy storage solution that could be used by small businesses. Secondly the Office of Emergency Services has received funding for PSPS related infrastructure improvements. With these funds Facilities is in the process of designing a replacement plan for the two generators at the Eric Rood Administrative Center to provide 100% power capacity.

Next Steps

Information and General Services is in the process of applying to the CPUC Self Generation Incentive Program regarding design and install of battery storage for our Solar Panels. The Information and General Services Department is also continuing ongoing discussions with PG&E for local generation solutions to keep Downtown Grass Valley and Nevada City electrified during future PSPS events.

Initiatives

- **Implement PSPS resiliency through hardening of critical infrastructure**
  Office of Emergency Services 2020 | 1/1/20 - 12/31/20

- **Provide Nevada County with timely and accurate Public Safety Power Shutoff Information.**
  Office of Emergency Services 2020 | 1/1/20 - 12/31/20

Measures
Resiliency
Board of Supervisors 2020

Description

Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County's Energy Action Plan.

Progress Update

Nevada County Planning Department is leading in participating in the Nevada County Energy Action Plan Working Group, a community workgroup that is facilitated by the Sierra Business Council (SBC) to implement and promote strategies identified in the Nevada County Energy Action Plan. Strategies include: a) Promote existing energy-efficiency, water-efficiency & renewable-energy programs and best practices through outreach events in the community; b) Assist Nevada County schools in offering an educational energy event, curriculum, or workforce training; c) Assist Project Go with specific outreach targeting low income and older homes for upgrades; d) Encourage tenants & landlords to incorporate elements of energy efficiency in lease agreements; e) Promote no-cost Title 24 trainings and resources available for plan examiners, building inspectors, architects, designers, and contractors; f) Partner with realtors to encourage homeowners and commercial property owners to audit and retrofit their homes and commercial buildings to increase selling prices, comfort, and energy performance; g) Encourage hotels and tourist organizations to educate visitors about water & energy efficiency; and h) Promote Leak Loss detection trainings for Nevada Irrigation District and other water agency staff. To begin to promote the aforementioned strategies, the EAP Workgroup has established three (3) Task Forces in the areas of outreach, schools, and tourism. The EAP Workgroup has continued meeting every month, even during the COVID-19 Pandemic. Moreover, County staff has met to identify what county actions can be taken in the next year to promote and support the implementation of the Nevada County Energy Action Plan.

Next Steps

County staff will continue to participate in the monthly meetings of the Nevada County Energy Action Plan Working Group and support implementation efforts. Additionally Staff will begin developing an internal strategy to promote and support the implementation of the Nevada County Energy Action Plan (EAP) Year 1 County Actions that include: a) Promote existing energy-efficiency, water-efficiency, and renewable-energy programs and best practices by providing information when available at County offices and on the County website; b) Develop or implement an existing public recognition system for businesses that audit and retrofit their facilities and business practices; c) Join the Institute for Local Government's Beacon Program in order to receive assistance in tracking community and municipal energy use and learn more about best practices; d) Provide information regarding no-cost Title 24, Part 6 trainings for plans examiners, building inspectors, architects, designers, and contractors at County offices and on the County website; and e) Continue to conduct building audits to benchmark energy and water use in County facilities, and identify cost-effective retrofit projects. Moreover, Staff anticipates, per Board approval, joining the Local Government Commission as an organization to assist with the implementation of the Nevada County EAP.

Initiatives

| Nevada County Energy Action Plan Implementation |
| Community Development Agency | 3/1/20 - 4/1/21 |