



2020 BOARD OBJECTIVES SECOND QUARTER REPORT

This report outlines the various initiatives in progress during the second quarter of 2020 that contribute to the achievement of the Board of Supervisors' 2020 annual priority objectives.





Message from the Chair

It is hard to believe that 2020 is halfway over already. It has been one of the most challenging years our County has faced in decades. The COVID-19 pandemic continues to threaten our physical and mental health, as well as the local economy. The Nevada County Relief Fund has raised and distributed hundreds of thousands of dollars for local non-profits and businesses and we know it's not enough. Nevertheless, we continue to be a community that steps up to help, takes care of each other, and works together to meet our local challenges. Your Board of Supervisors and the County are working closer than ever before with our towns and cities, and our community partners, with the clear understanding that whatever comes our way, we are better together.

In January, when the Board of Supervisors identified our 2020 annual policy objectives, we recognized new and old challenges facing the County organization and our community, including preparing for the next wildfire season and the threat of more public safety power shutoffs. We assessed our progress on addressing homelessness and building affordable housing projects and deliberated at length about the role the County should play in promoting economic development in our community. In addition, we agreed to continue to support our emerging permitted cannabis industry, and we added energy resiliency as a critical new priority.

This board also explicitly continued to support maintaining core services and financial stability in changing economic times. Just weeks later our community, like the rest of the world, was drastically changed by a novel coronavirus, COVID-19. Like the rest of California, Nevada County followed the shelter in place order issued by Governor Newsom on March 19, 2020. As a result, businesses, schools, and County services quickly adapted to working from home, taking additional health precautions, and avoiding in-person contact. The County quickly shifted to emergency response and focused on rapid and accurate communication so that the community was as prepared and informed as possible. As the weeks turned into months, the stress of this crisis has filled us with mixed emotions. Our local economy, held up by the hard work of local businesses, has been devastated. Community events, such as our annual County Fair, music festivals and downtown gatherings have been canceled; we are isolated from our social networks, and many have lost their jobs. On the other hand, we have come together to support each other. Nevada County contained the virus to only 42 cases in April and none in May. Then in June as we start to reopen, the virus resurged with 75 new cases. Vigilance to practice social distancing and wearing face coverings is critical to containing the spread of COVID-19 and help our businesses stay open. I know we can slow the spread again and take care of Nevada County.

I'd like to thank the hard working and dedicated staff at the County who is not only responding to the COVID-19 crisis quickly and boldly, but also continuing to move the Board of Supervisors' priority objectives forward. Wildfire season is here, vulnerable residents need us more than ever, and our local economy needs our dedicated attention. This report outlines the second quarter progress toward our 2020 objectives, updates the initiatives that provide the focused efforts to achieve those objectives and includes the performance measures that track the County's progress this year.

On behalf of the board, I want to thank everyone for their care of our community and encourage us all to persist with our efforts.

A handwritten signature in blue ink that reads "Heidi Hall".

Heidi Hall, Chair Board of Supervisors



2020 Board Objectives Summary



Maintain the County's financial stability and core services.



Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.



Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.



Proactively support job-enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.



Coordinate with local jurisdictions, developers and other partners to facilitate development of and access to affordable and workforce housing development.



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.



In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County's Energy Action Plan.



Board of Supervisors (BOS) Objectives Development Cycle



Intent of Report

This Second Quarter report introduces the planned initiatives and performance measure to track progress toward the Board of Supervisors' 2020 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Policy Objectives on February 11, 2020 with Resolution 20-041, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed



Description

Maintain the County's financial stability and core services.



Progress Update Q2-20

The County continues to prioritize delivering core services. Due to COVID-19, one third of the County workforce transitioned to teleworking within weeks after the shelter in place orders began. Almost all services were moved online, over the phone, or through a drop off/will call system. County staff resources remained focused on supporting the community including some transitioning into Disaster Service Worker roles and assisting in areas such as food distribution. The County's fiscal position coming into the COVID-19 crisis was strong, with healthy fund balances and resource control policies in place. Still, as staff developed the 20/21 budget, they found savings in the current budget year (19/20) as well as scaled back spending plans for 20/21. Staff presented and the Board Of Supervisors adopted an on time budget in June 2020.

Next Steps Q2-20

Revenue projections and expenses will be closely monitored for ongoing COVID-19 impacts throughout this year with a planned budget adjustment presented to the Board of Supervisors in the Autumn time frame. Staffing resources and vacancies will also be closely monitored and vacancies will be held open where possible without impacting core services.

Initiatives

- ↑ **Increase Collection of Delinquent Taxes**
Nevada County | 7/1/19 - 6/30/20
- ↑ **Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.**
Information and General Services | 7/1/19 - 6/30/20
- ↑ **Maintain Construction Timeline for the Nevada County Operations Center (NCO)**
Information and General Services | 2/1/19 - 6/14/20
- ↑ **Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...**
County Executive Office | 7/1/19 - 6/30/20
- ↑ **Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration**
County Executive Office | 2/1/19 - 6/30/20
- ↑ **Manage Core Services Levels by Reorganization or Streamlining Current Resources.**
County Executive Office | 1/1/19 - 12/31/19
- **Ensure Healthy Performance of County General Fund**
County Executive Office | 7/1/19 - 6/30/20



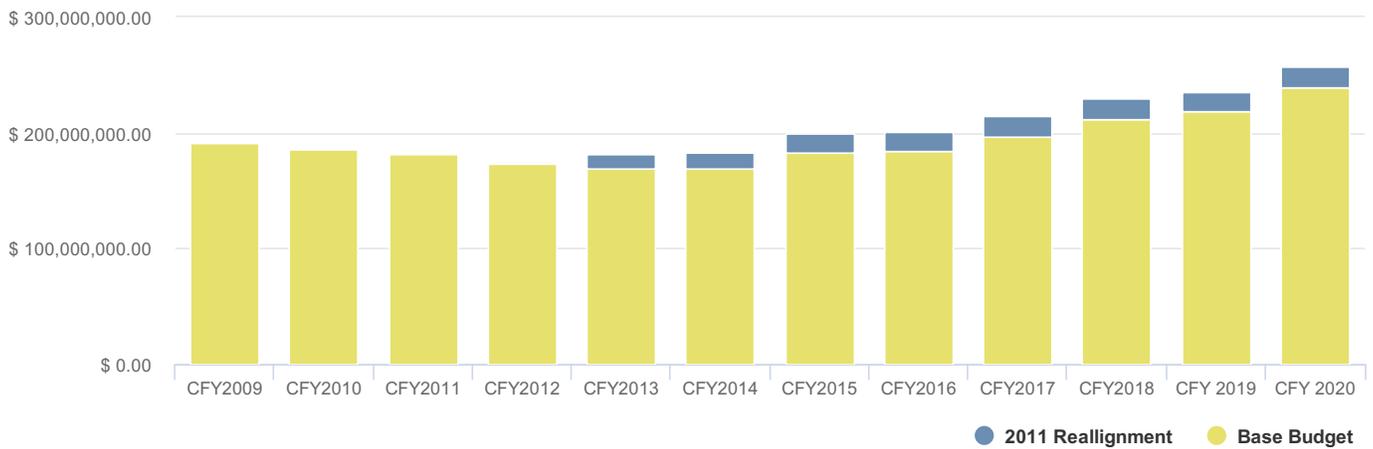
Measures

 **County Budget**
County Executive Office

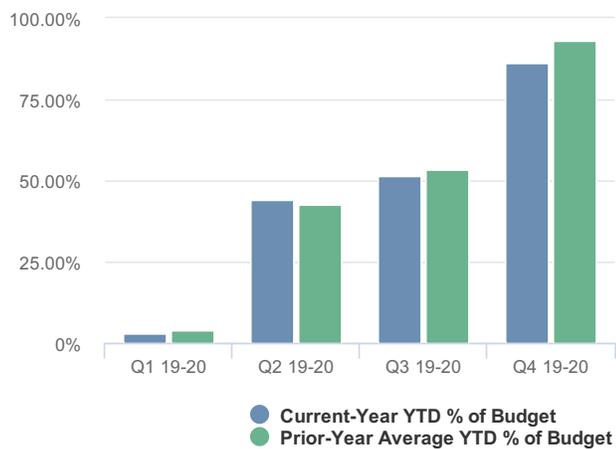
 **General Fund Revenues**
County Executive Office

 **General Fund Expenses**
County Executive Office

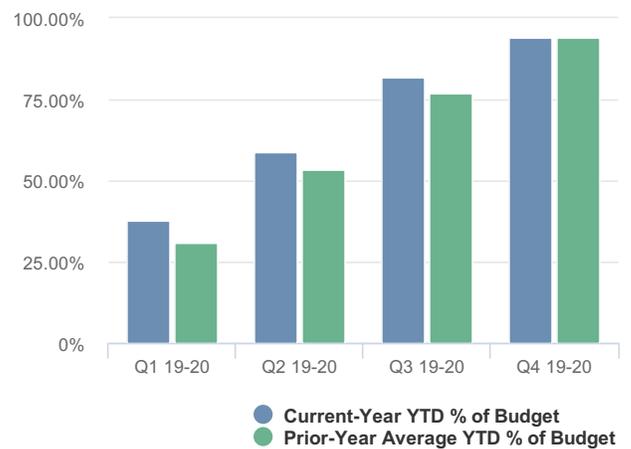
 **County Budget**
County Budget



 **General Fund Revenues**
General Fund Revenues



 **General Fund Expenses**
General Fund Expenses





Wildfire Preparation and Prevention

Board of Supervisors 2020

Description

Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.



Progress Update

Q2-20

Despite the challenges our County has faced during a global pandemic OES has made great strides towards helping the County prepare for and mitigate against the threat of Wildfire. OES has made evacuation safer for Nevada County residents by completing the County Evacuation Annex, partnering with the Sheriff's Department in rolling out a new Evacuation Tag program, and partnering with GIS to create countywide Fire District Maps that can be used for planning. We have enhanced our early warning capability by creating a Code Red & IPAWS training syllabus and providing training and account access to an additional 14 first responders. OES has helped in the effort to reduce the County fuel load by partnering to provide free green waste disposal countywide, rewriting the County Hazardous Vegetation ordinance, re-signing our MOU with our Defensible Space partner Nevada County Consolidated, and lastly we sent a letter to all unincorporated residents reminding them of their responsibility to clear their properties of hazardous fuel.

OES continues to connect with the community via the Ready Nevada County brand which was recently the National Achievement Award winner for a County preparedness campaign. OES has also continued its leadership and outreach virtually by continuing to organize the quarterly wildfire stakeholder meetings, town hall events and community level meetings with a focus on wildfire. Unfortunately due to the response demands of COVID-19 OES has not met all of the goals of our final initiative which is centered on infrastructure hardening. This will be an ongoing goal through 2020 and into 2021.

Next Steps

Q2-20

In Quarter 3, OES will continue to convene regular CodeRED Emergency Alert and Integrated Public Alert & Warning System trainings to strengthen the readiness of the OES, Sheriff Department, and fire district staff. The Emergency Operations Center staff will continue to complete training to achieve Type III credentialing for Section Chiefs. Internal preparedness will be coupled with a whole-community approach to increasing personal readiness, including creative virtual and physically distant outreach, and a targeted push for CodeRED Emergency Alert Notification community enrollment. OES will bring final drafts of the Evacuation and Shelter Annexes before the Board for approval. OES has a clear path forward for hiring the full Defensible Space Inspection team, which includes increased advertising for the position and starting compensation. Defensible Space Inspectors will continue educating the community on the Hazardous Vegetation ordinance and will utilize enforcement mechanisms when voluntary compliance is exhausted.



Initiatives



Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property

Information and General Services | 3/1/19 - 12/31/19



Update the Safety Element of the General Plan

Community Development Agency | 3/1/19 - 5/1/20



Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors

County Executive Office | 3/1/19 - 10/20/20



Create Safer Evacuation Routes Countywide to Save Lives.

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Improve Early Warning Systems and Emergency Communications to Reach Everyone

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Establish Defensible Space Around our Homes and Neighborhoods by Reducing Hazardous Vegetation and Encouraging Volun...

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Provide a Coordinated Approach to Wildfire Response Preparedness Through Planning, Community Outreach, and Program Im.

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Enhance Critical Infrastructure Needed to Respond to Wildfires Such as Evacuation Route Improvements, Water Storage, Fire H.

Office of Emergency Services 2020 | 1/1/20 - 12/31/20





Public Safety Power Shutoff Preparation

Board of Supervisors 2020

Description

Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.



Progress Update

Q2-20

County of Nevada Office of Emergency Services (OES) is working closely with PG&E and nongovernmental agency partners to ensure that the community is not only better informed of PSPS events moving forward, but is also more prepared. Through an alliance with Listos CA, OES has partnered with six trusted organizations in the community who are focused on assisting people with disabilities and older adults with emergency planning, including Public Safety Power Shutoffs. PG&E has agreed to reenergize a similar footprint that received backup power in Grass Valley in the fall of 2019, and is pursuing backup generation for downtown Nevada City.

Next Steps

Q2-20

OES will continue to coordinate regularly with PG&E to forge a path for the reenergization of Nevada City. In addition, OES is tracking PG&E's 2020 Target Goals which include adding weather stations, high definition cameras, brick and mortar Community Resource Centers, sectionalizing devices to separate the grid into smaller sections for operational flexibility, system hardening, and enhanced vegetation management on 85 line miles. Creative coordination with Listos, CA partners will also continue into summer and fall, the height of fire season.

Initiatives



Implement PSPS Resiliency Through Hardening of Critical Infrastructure

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Provide Nevada County with timely and accurate Public Safety Power Shutoff Information.

Office of Emergency Services 2020 | 1/1/20 - 12/31/20



Description

Proactively support job enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with the private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.



Progress Update Q2-20

Due to the outbreak of the COVID-19 Pandemic, the local, national and global economy has been severely impacted, placing an even greater importance on the County's efforts to support and enhance economic development. For this reason, we have placed this Priority Objective as a Caution Item. A number of initiatives have been completed that included: 1) Conducting a Request For Proposal (RFP) for an economic development management services (that included business technical assistance, private industry leadership collaboration, implementation of a CDA Warm-Hand Off program, and implementation of the Nevada County Broadband Strategy Plan) that resulted in awarding a contract with Sierra Business Council (SBC) which includes a MOU partnership with the Nevada County economic Resource Council (ERC); 2) Negotiating and awarding a contract to Nevada County Publishing Company (also known as the Union) for the management of the GoNevadaCounty.com website; 3) Awarding and executing two Last-Mile Broadband Grant Agreements to Exwire, Inc. and Nevada County Broadband; and 4) Supporting efforts outlined within the County's Comprehensive Economic Development Strategy. Moreover, the County also launched two additional initiatives in March 2020 in response to the COVID-19 crisis. This included the Nevada County Relief Fund that raised over \$444,160 (as of July 8th) with hundreds applications from small businesses for micro-grants up to \$5,000 each, and nearly two dozen applications for the "safety-net" grants ranging from \$5,000 to \$20,000 each. Staff also hosted 14 meetings of the Nevada County COVID-19 Business Task Force to streamline the availability of resources and information to the business community.

Next Steps Q2-20

County staff will be implementing a new contract with Sierra Business Council (SBC) and Nevada County Publishing Company, Inc. for economic development management services and the management of GoNevadaCounty.com website, respectively. Staff will continue to administer the Last-Mile Broadband Grant Program, and the COVID-19 Business Task Force. Staff will also be exploring options on how to provide further resources to businesses impacted by the COVID-19 pandemic through fiscal vehicles like the Nevada County Relief Fund.



Initiatives



Assist Race Communications to Build the Bright Fiber Broadband Project

Information and General Services | 1/1/19 - 6/30/21



Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunitie..

Community Development Agency | 3/1/19 - 6/30/21



Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission a..

Community Development Agency | 7/1/18 - 6/30/20



Update Penn Valley Area Plan

Community Development Agency | 3/1/19 - 7/1/20



Work with Partners to Provide Workforce Development Programs to Local Businesses

Health & Human Services Agency | 1/1/19 - 12/30/20



Conduct a Request for Proposal for Economic Development/Tourism Services

County Executive Office | 8/1/19 - 4/30/20



Partner with the Donner Summit Association and Placer County to Develop a Soda Springs Visitors Center

County Executive Office | 3/1/19 - 12/1/20



Nevada County COVID-19 Emergency Relief Fund

County Executive Office | 7/1/20 - 7/31/20





Housing

Board of Supervisors 2020

Description

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



Progress Update

Q2-20

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals. The County has received the HOME-2018 contract of \$1,000,000 for down payment and rental assistance and will begin to administer funds to Nevada County residents. Rental assistance from these funds will help mitigate income gaps individuals face because of COVID-19 and will assist in keeping people housed. Housing and Community Services is creating a landlord recruitment and retention program and risk mitigation fund. Federal 9% Affordable Housing Tax Credits (TCAC) were awarded June 17, 2020 for the Brunswick Commons project in the amount of \$1,218,521; pre-development work is actively happening on the property. Housing and Community Services applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000 to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. Construction of the Penn Valley Senior Housing Project, Lone Oak, is underway with estimated occupancy of March, 2021.

Next Steps

Q2-20

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.



Initiatives



Truckee Lofts Project

Board of Supervisors 2020 | 7/1/18 - 7/1/19



Penn Valley Senior Housing Project

Housing and Community Services (2019) | 7/1/18 - 1/1/20



D1 Advocate for and Collaborate on the Development of Affordable Housing

Housing and Community Services 2020 | 1/1/19 - 6/30/20



D2 Expand Master Leasing and Improve Supportive Housing Programs, Including in Eastern County

Housing and Community Services 2020 | 1/1/19 - 6/30/20



D3 Maximize Utilization of Federal Housing Subsidies

Housing and Community Services 2020 | 1/1/19 - 6/30/20



D4 Secure Additional Flexible Housing Funds for Rental Assistance and to Fund a Landlord Recruitment and Retention Program

Housing and Community Services 2020 | 1/1/19 - 6/30/20



D5 Expand Recovery Residence housing

Behavioral Health | 1/1/19 - 6/30/20

Measures



New Housing Units Built

Community Development Agency



Housing Projects in Planning

Housing and Community Services 2020



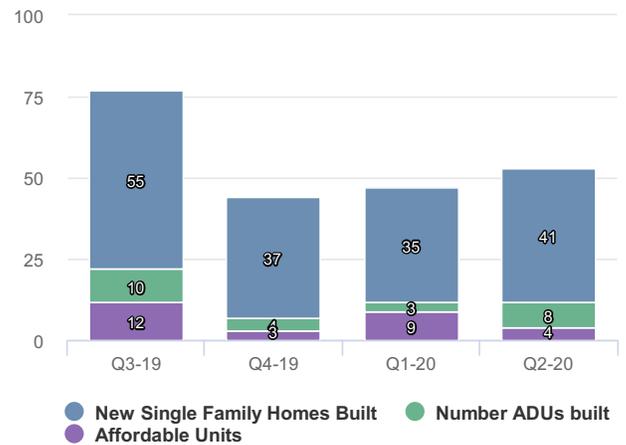
Home and Business Loan Portfolio

Housing and Community Services 2020



New Housing Units Built

New Housing Units Built



Description

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.



Progress Update Q2-20

The cannabis industry has remained strong during the current pandemic, with a steady flow of new applicants and new permit approvals, in addition to several improvements made to the application and review process. CDA met with consultants to discuss the formation of a focus group regarding new license types and a compassionate use program, while Cannabis Compliance staff have continued investigating illegal cannabis cultivation complaints to the best of their ability.

Next Steps Q2-20

During the next quarter, CDA staff will be working diligently with applicants to ensure projects are processed efficiently during the busiest time of the year. Additionally, Cannabis Compliance staff will continue to look for innovative ways to effectively investigate and address illegal cannabis cultivation public complaints. Lastly, staff will be developing framework for stakeholder and public input regarding new license types and a compassionate use program.

Initiatives

- **Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**
Cannabis Division | 12/1/19 - 12/31/20
- ▼ **Collect Quarterly Cannabis Business Taxes**
Cannabis Division | 7/1/19 - 6/30/20
- ▲ **Research New Cannabis License Types**
Cannabis Division | 3/1/20 - 4/1/21
- ▲ **Research Compassionate Use**
Cannabis Division | 3/1/20 - 4/1/21
- ▼ **Maintain a Cannabis Permitting Program**
Cannabis Division | 1/1/20 - 12/31/20



Measures

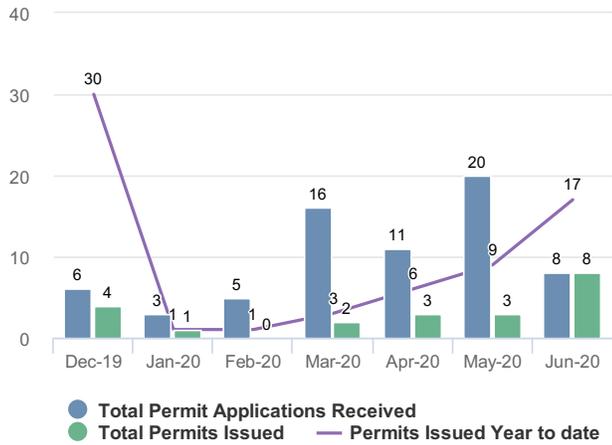
— Cannabis Tax Revenue
County Executive Office

— Cannabis Enforcement Complaints
Cannabis Division

— Cannabis Permits
Cannabis Division

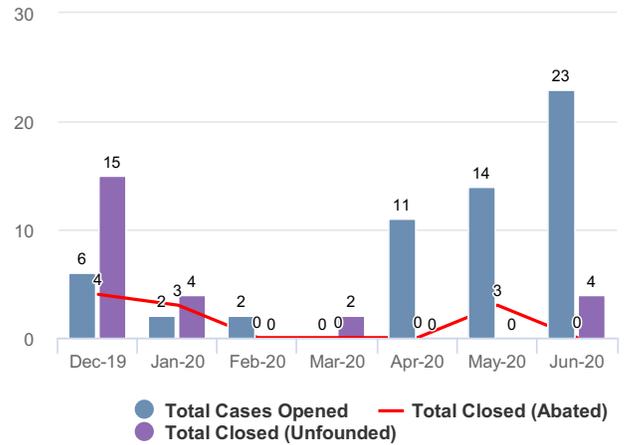
Cannabis Permits

Cannabis Permits



Cannabis Enforcement Complaints

Cannabis Enforcement Complaints





Address Homelessness

Board of Supervisors 2020

Description

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Progress Update

Q2-20

Housing and Community Services, Nevada County Behavioral Health, other County departments, and community partners and stakeholders work together to develop and expand homelessness services in Nevada County. Highlights year to date include The HOME Team's work to actively engage and case manage 177 individuals since January 2020, which is well over the target of 149 individuals. The HOME Team has provided intensive case management to 32 individuals, which includes those individuals who have completed intakes and may have service connections to substance use disorder treatment, Behavioral Health assessments and treatment, medical services, and housing. Medical engagement by the HOME Team nurse increased significantly during March, April, and May. For the current quarter, the HOME Team worked closely with Behavioral Health, Housing and Community Services, Nevada City Law Enforcement, and community partners to implement the Sugarloaf Pilot program designed to connect Sugarloaf campers to housing options and services. Campers relocated as a community to one hotel for 4 weeks to work on personal priorities to address housing barriers. Other achievements to address homelessness include The No Place Like Home Round 2 award of \$1.4 million to expand an existing three bedroom County property into 6 individual units of Permanent Supportive Housing and renovation of Odyssey House scheduled to begin in September, which will increase bed and service capacity for residential mental health treatment. Ongoing homelessness efforts include more effectively utilizing coordinated entry, increasing landlord recruitment efforts, coordinating with jails to connect homeless individuals to services upon release, and keeping the public informed and engaged in homelessness efforts.

Next Steps

Q2-20

Nevada County will continue to consider options to expand supportive services in Eastern Nevada County, create a homeless resource center, and provide effective services to prevent homelessness to individuals in Nevada County.



Initiatives

- ↑ **A1 Assess Gaps in Youth, Family, and Transitional Age Youth (TAY) Services and Identify Funding Opportunities**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **A2 Increase Availability and Access to Funding and Supportive Services to Prevent Individuals from Slipping into Homelessness**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **B1 Expand Shelter Options**
Housing and Community Services 2020 | 1/1/20 - 6/30/20
- ↑ **B2 Strengthen and Support Seasonal Extreme Weather Shelters**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **B3 Increase Effectiveness of Bridges to Housing**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **B4 Implement a Motel/Hotel Voucher System**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↓ **C1 Create a Homeless Resource Center**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **C2 Utilize the HOME Team to Engage People Experiencing Homelessness in Services**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **C3 Strengthen the Coordinated Multidisciplinary Case Conference Team (Housing Resource Team)**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- **C5 Expand Outreach and Supportive Services in the Tahoe/Truckee Region**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **Complete Renovation of Odyssey House Mental Health Residential Treatment Center**
Housing and Community Services 2020 | 1/1/19 - 4/13/21
- ↑ **E1 Strengthen the Coordinated Entry System (CES)**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **E2 Enhance Data Sharing and Tracking.**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **E3 Provide County Assistance to the NCRCoC**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **E4 Improve Community Engagement, Relations, and Education on Homelessness and Related Issues**
Housing and Community Services 2020 | 1/1/19 - 6/30/20
- ↑ **Complete Renovation of Odyssey House Mental Health Residential Treatment Center**
Housing and Community Services (2019) | 1/1/19 - 4/13/21
- ↑ **A4 Increase Availability of Intensive Mental Health Services for Foster Youth or Youth At-Risk of Entering the Foster Care System**
Behavioral Health | 1/1/19 - 6/30/20
- ↑ **A5 Improve Early Identification and Assessment of Mental Illness and Substance Use Disorder in the Jail**
Behavioral Health | 1/1/19 - 6/30/20
- ↑ **C4 Expand Embedded Case Management**
Behavioral Health | 1/1/19 - 6/30/20
- ↑ **C6 Help People Experiencing Homelessness with Substance Use Disorders Access Residential Treatment and Low Barrier Housing**
Behavioral Health | 7/1/19 - 6/30/20
- ↑ **A3 Utilize the CalWORKS Family Stabilization Program (FSP) and the Permanent Housing Assistance (PHA) Program to Prevent Homelessness**
Social Services | 1/1/19 - 6/30/20



Measures



Point in Time Homeless Count

Housing and Community Services 2020



Coordinated Entry Calls for Homeless Services

Housing and Community Services 2020



HOME Team

Housing and Community Services 2020



Warming Shelter

Housing and Community Services 2020



Recuperative Care

Housing and Community Services 2020



Bridges to Housing

Housing and Community Services 2020



Low Barrier Sheltering

Housing and Community Services 2020



Home and Business Loan Portfolio

Housing and Community Services 2020



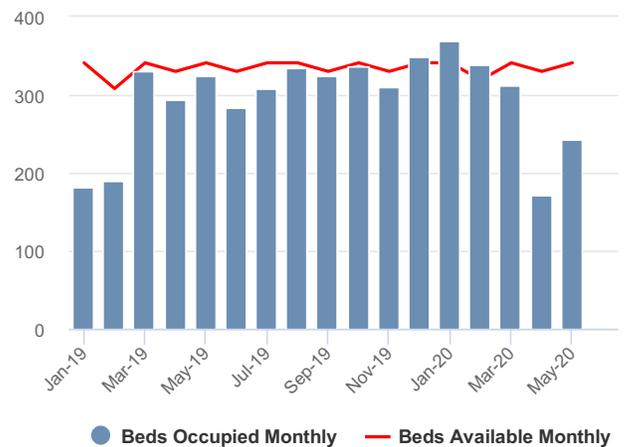
Point in Time Homeless Count

Point in Time Homeless Count



Low Barrier Capacity and Beds Occupied

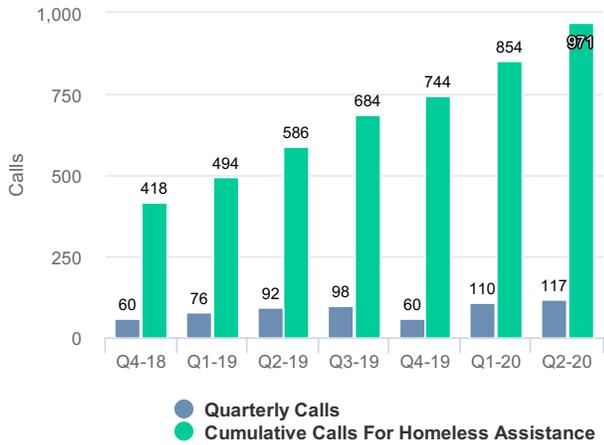
Low Barrier Sheltering





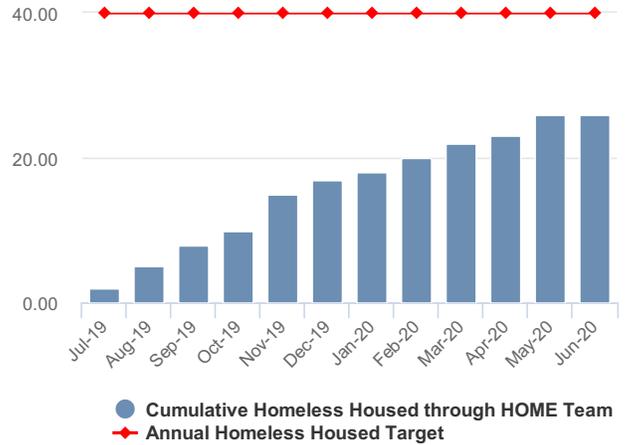
Coordinated Entry Calls for Homeless Services

Coordinated Entry Calls for Homeless Services



Housed Through HOME Team

HOME Team





Resiliency

Board of Supervisors 2020

Description

Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County's Energy Action Plan.



Progress Update

Q2-20

The Nevada County Energy Action Plan (EAP) Community Group has continued to convene to discuss opportunities to implement and promote public education on the Nevada County Energy Action Plan (EAP). Specifically, the Group developed three working subcommittees that include:

1. Tourism Task Force
2. School/Education Task Force
3. Outreach Task Force

However, since the outbreak of COVID-19, the EAP Community Work group is re-evaluating its Task Force structure with a) schools being in a state of change, and b) tourism is essentially halted due to the Shelter-at-home Order. Some work has included developing a contest to promote energy efficiency, and a private internship opportunity. Moreover, staff is working with SBC bringing forward an application to the Beacon Program Participant. Additionally, staff is currently reviewing other internal efforts to implement the Nevada County Energy Action Plan.

Next Steps

Q2-20

During the next quarter the County will continue to be engaged in the Nevada County Energy Action Plan (EAP) Community Group as well as apply to become a "Participant" in the Institute for Local Government's Beacon Program. County staff will utilize access to statewide best practices provided through the Beacon Program and use them to inform the implementation of the County's own internal Nevada County Energy Action Plan. Staff will also provide the needed data to Beacon Program staff for consideration for Beacon Awards which are presented annually to local government's voluntary efforts to reduce greenhouse gas emissions, save energy, and adopt policies that promote sustainability. Additionally, staff will leverage resources via County's new membership with the Local Government Commission with Supervisor Hall as the Board's representative and Supervisor Anderson as the Alternate.

Initiatives



Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 4/1/21



Initiative Details

Board of Supervisors 2020

Objectives	Initiatives	Progress Update
<p> Financial Stability and Core Services</p>	<p> Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office</p>	<p>The County continues to review each request to fill each vacant position and holds positions vacant if possible in order to meet our COVID-19 budget savings goals. This tool is especially critical in uncertain economic times such as we have entered in 2020 due to COVID-19.</p>
	<p> Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services</p>	<p>The Information and General Services Agency continues to make progress on the projects and initiatives listed in the Information and Communication Technology Strategic Plan.</p> <p>Staff brought the contract award for the Enterprise Telephone System project to the June 23rd Board meeting for equipment, maintenance, and installation. Additionally, in relation to Business Process Automation the HHS WellTrack and CEO Form 640 are in use and the Capital Assets tracking and Home Retention of vehicles are in process of being rolled out. Geographic Information Systems and the Office of Emergency Services are working on a dashboard for wildfire preparedness and response which will display information such as incident information, travel routes, and current fire conditions. Additionally, the Office of Emergency Services, IS, and Public Health deployed a dashboard related to COVID-19 pandemic information increasing transparency of the current situation.</p> <p>Facilities has completed the request for proposal for the Penn Valley Library and will award the contract in July. Additionally, facilities has modified our customer services areas to accommodate the physical distancing requirements and continued to work on updating the Capital Facilities Master Plan.</p> <p>Public Works has started working on the Donner Pass Road Improvement Project, continued work on the Combie Road Expansion Project, and completed the Purdon Road Bridge Rehabilitation Project. The Public Works Division has continued work on road maintenance and pavement rehabilitation projects in the last quarter. On March 10, 202 the Public Works Department presented the annual update to the Capital Improvement Plan to the Board of Supervisors.</p>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 163 849 212">  Increase Collection of Delinquent Taxes Nevada County </p>	<p data-bbox="976 174 1523 258">Due to COVID 19, we have processed over 400 penalty waivers for delinquent 2nd installment payments. Even so, we have collected 98.3% of the 19-20 secured taxes.</p> <p data-bbox="976 279 1533 573">Since April 3, 2020 (last reporting): The Treasurer Tax Collector's Office has collected \$565K in delinquent secured tax payments which includes over 128 properties that have fully redeemed delinquent taxes. On the unsecured roll, this office has released 26 liens for taxpayers who have made full payment of unsecured taxes, equating to over \$100k in delinquent taxes being paid. We have reviewed and prepared for discharge over 400 accounts which will occur with the roll over of the fiscal year.</p> <p data-bbox="976 594 1533 741">As of June 30, 2020 there remains \$11M of the \$276M(or 3.99%) in taxes still owing (current and delinquent, all rolls). This compares to \$11M of the \$258M on 6/30/2019 or 4.26% of the roll resulting in an increase in collection of all rolls in the 19-20 fiscal year.</p> <p data-bbox="976 762 1533 846">Staff are working on accounts that will require site visits and intent to seize notices and will be venturing into the filed once year-end is closed.</p> <p data-bbox="976 867 1533 972">With the COVID 19 restrictions on evictions we will not be holding a tax auction in November 2020. This has also affected our State Intercept Collection Program with a moratorium on intercepting tax returns.</p>
	<p data-bbox="391 999 914 1068">  Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office </p>	<p data-bbox="976 999 1523 1104">Following the training and professional development surrounding the FY 20-21 budget, CEO staff are examining opportunities to refine reporting capabilities and collaboration opportunities.</p>
	<p data-bbox="391 1136 927 1205">  Maintain Construction Timeline for the Nevada County Operations Center (NCOC) Information and General Services </p>	<p data-bbox="976 1136 1533 1335">The Nevada County Operations Center Project received a time extension through July 10th, 2020 to complete construction and final inspections. Staff has worked with the vendors to ensure continued progress and communicate about timelines. The Public Works department has started to move equipment and staff into the NCOC.</p>



Objectives	Initiatives	Progress Update
	<p>  Manage Core Services Levels by Reorganization or Streamlining Current Resources. County Executive Office </p>	<p>In response to the COVID-19 pandemic and anticipated economic impacts thereof, CEO staff, in coordination with departmental fiscal staff, developed a County-wide fiscal impact analysis and mitigation plan with the following objectives:</p> <ul style="list-style-type: none"> • Identify risks to revenue, expenditures and fund balances due to COVID-19 • Mitigate the fiscal impact • Actively seek revenue to meet increased costs and backfill funding reductions • Balance targeted reductions in expenditures with use of fund balance • Maintain Core Services and Board Priorities • Maintain Infrastructure for possible prolonged alternate work locations, PSPS, and other threats to operations • Maintain safety of staff and public and the ability of staff to provide customer service • Make budget/fiscal recommendations that meet the above objectives <p>The streamlining opportunities identified in this plan will be monitored as the realities of COVID-19 related fiscal impacts begin to manifest, while keeping the objectives noted above in focus.</p>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 170 932 233">  Ensure Healthy Performance of County General Fund County Executive Office </p>	<p data-bbox="976 159 1528 548"> As of June 29, 2020, revenues as a percent of adopted budget are less than prior year averages by -6.55%. The primary driver of this variance is the transfer in of reimbursements to the General Fund, which are not anticipated until the end of the accrual period that follows the end of June. The Fiscal Year 19/20 budget included significant increases in these reimbursements to the General Fund from special revenue funds as part of the budget balancing plan. Using prior-year activity to forecast activity in the accrual period, and assuming full receipt of reimbursements, revenues are anticipated to end the Fiscal Year at approximately \$81M, which is \$1.8M less than the adopted budget. </p> <p data-bbox="976 562 1528 827"> As of June 29, 2020, expenses as a percent of the adopted budget are essentially in-line with prior year averages, varying by only 0.21%. Additionally, in total, expenses are \$5M under the adopted budget. On average, expenses in the accrual period that follows the end of June have been between \$2M and \$3M. Assuming those averages continue, the General Fund is on track to end the fiscal year under the adopted budget for expenses. </p> <p data-bbox="976 842 1528 957"> While the projected revenue and expense would result in a net use of General Fund in the amount of \$1.5M would be a variance from prior years, it is important to note two significant items: </p> <ul data-bbox="987 974 1528 1178" style="list-style-type: none"> • The adopted budget assumed a use of General Fund Balance in the amount of \$771,681 • This net result would be less than anticipated impacts from the COVID-19 pandemic. Initial projections for the COVID-19 pandemic impact to General Fund revenues were between -\$2.5M and -\$5M for Fiscal Year 19/20. <p data-bbox="976 1194 1528 1251"> With these considerations in mind, the Objective status is being marked as Caution. </p>



Objectives	Initiatives	Progress Update
<p> Wildfire Preparation and Prevention</p>	<p> Create Safer Evacuation Routes Countywide to Save Lives. Office of Emergency Services 2020</p>	<p>County of Nevada is on track to not only meet but exceed the milestone to annually treat 50-70 miles of county-maintained roadway system. Treatment includes mowing and brushing approximately 10 feet from the shoulder. In Quarter 1, 46.54 miles were brushed, 39.85 were mowed, and 5 miles were chemically treated by the County of Nevada Public Works Department. Numbers are not yet available for Quarter 2, but it is estimated that a similar number of miles were treated in Quarter 2.</p> <p>OES had also completed the Evacuation Annex, which is now under public review.</p> <p>The Geographic Information Systems team has developed updated Nevada County Fire District Maps, which included countywide roadways and fire stations. These maps have been provided to each of the Fire Districts and have also been made available to the public online.</p> <p>OES in partnership with the Sheriff's Office has launched an Evacuation Tag program designed to help save time in the event of an evacuation. Residents may place an "Evacuated" tag in a highly visible place, such as door, mailbox, or fence post. These tags will help first responders swiftly identify which homes have been evacuated so they can focus their attention on those who still need help.</p>
	<p> Improve Early Warning Systems and Emergency Communications to Reach Everyone Office of Emergency Services 2020</p>	<p>OES developed a user level CodeRED Emergency Alert Notification System/IPAWS training syllabus and added 14 new users to the CodeRED Emergency Alert Notification System. Most recently, 20 Sheriff Deputies received two hours of CodeRED training as well. This training deepens the CodeRED user bench, increasing emergency response readiness.</p> <p>OES has conducted monthly tests of the Integrated Public Alert & Warning System (IPAWS). IPAWS is an architecture that unifies the United States' Emergency Alert System, National Warning System, Wireless Emergency Alerts, and NOAA Weather Radio, under a single platform. IPAWS was designed to modernize these systems by enabling alerts to be aggregated over a network and distributed to the appropriate system for public dissemination. 8 individuals have been identified to send IPAWS messages on behalf of County of Nevada.</p> <p>OES is currently at 25% of its annual Code Red enrollments goal with 1,240 new community enrollments.</p>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 201 423 233">↑</p> <p data-bbox="448 163 919 279"> Establish Defensible Space Around our Homes and Neighborhoods by Reducing Hazardous Vegetation and Encouraging Voluntary Compliance with Defensible Space Standards Office of Emergency Services 2020 </p>	<ul data-bbox="987 170 1528 1178" style="list-style-type: none"> • OES completed an update of the Hazardous Vegetation Ordinance which was adopted by the BOS this spring. Homeowners received direct outreach in early May in the form of a letter from the Director of the Office of Emergency Services encouraging property owners to develop defensible space around homes and private roadways. Accompanying the letter was a Defensible Space Checklist which walked homeowners through requirements of the Hazardous Vegetation Ordinance and how they may come into compliance with it. The letter advertised resources such as Firewise Communities and the Free Residential Green Waste Disposal Programming that OES coordinated with the Fire Safe Council. In April, OES received a \$183,000 grant from the Norther Sierra Air Quality Management District to provide an alternative to burning during the coronavirus pandemic. Funding supported free residential green waste disposal in both Eastern and Western Nevada County, as well as free chipping services throughout the summer and defensible space assistance for 15 homes for people with disabilities and older adults. The letter encouraging the development of defensible space was followed up by the Ready, Set, Go! Handbook which provides wildfire prevention and emergency preparedness resources to every Nevada County resident. • In June, the Memorandum of Understanding with Nevada County Consolidated Fire District to oversee and manage the Defensible Space program was renewed. Currently, there are 52 Hazardous Vegetation cases at various stages of the inspection, education, and enforcement stages. Thus far, 0 proactive cases have been initiated.



Objectives	Initiatives	Progress Update
	<p data-bbox="391 197 423 233">↑</p> <p data-bbox="446 159 889 254">Provide a Coordinated Approach to Wildfire Response Preparedness Through Planning, Community Outreach, and Program Implementation.</p> <p data-bbox="446 254 732 275">Office of Emergency Services 2020</p>	<p data-bbox="976 174 1528 793">Office of Emergency Services recently received the National Achievement Award for the Ready Nevada County Preparedness Campaign. Some of the creative ways we connected with the community, which were highlighted by this award are, the film screenings, safety fairs, and First Friday Art Walks. The speaker series and town halls have not been possible during the era of COVID-19. However, we have adapted to continue our wildfire prevention and emergency preparedness outreach. In addition to increasing digital and in-print advertising, we have conducted regular radio interviews to get the word out about the Free Green Waste Disposal programming offered this spring. Alongside traditional advertising, we have partnered with YubaNet to participate in and co-host virtual town halls for both eastern and western Nevada County with our partners, including CAL FIRE, local fire districts, Nevada City, Grass Valley, and the Town of Truckee, Truckee Police Department, Tahoe National Forest, California Highway Patrol, 211 Connecting Point, as well as the Fire Safe Council of Nevada County.</p> <p data-bbox="976 814 1528 957">OES has also reformatted our Quarterly Wildfire Stakeholder Prevention meeting, which brings together non-profits as well as local, state and federal agencies to coordinate prevention efforts in Nevada County to an online platform.</p> <p data-bbox="976 978 1528 1150">This past quarter, OES has partnered with the Listos CA Campaign to increase awareness around the six organizations in the community who are providing direct assistance to people with disabilities and older adults who may need extra help preparing for a wildfire or Public Safety Power Shutoff.</p> <p data-bbox="976 1171 1528 1251">OES is also partnering with The Sierra Fund to conduct specific emergency preparedness virtual meetings with Mobile Home communities.</p> <p data-bbox="976 1272 1528 1381">CalOES and FEMA have requested additional clarifying information regarding the two Hazardous Mitigation Grants OES submitted in the summer of 2018, which further indicates their interest in funding these projects.</p>
	<p data-bbox="391 1457 423 1493">■</p> <p data-bbox="446 1411 922 1526">Enhance Critical Infrastructure Needed to Respond to Wildfires Such as Evacuation Route Improvements, Water Storage, Fire Hydrants, Communication Systems, and Green Waste Facilities</p> <p data-bbox="446 1526 732 1547">Office of Emergency Services 2020</p>	<p data-bbox="976 1423 1528 1776">For much of Quarter 2, OES has been focused on coronavirus response and therefore has not made as much progress on initiative 5 as we would have liked. Progress for this goal has primarily been focused on PSPS resiliency. Please see PSPS initiative for a more in depth update: <i>Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.</i></p>



Objectives	Initiatives	Progress Update
	<p>↑ Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors County Executive Office</p>	<p>Due to the COVID-19 outbreak, the Yuba River Public Safety Cohort (Cohort) canceled its March meeting and met in April, May and June. The Cohort has worked on several projects to promote public safety that include: 1. Launching the 2020 River Safety/Be COVID Safe Bandanna and Social Media Marketing Campaign, 2. Working on Yuba River Trail Mile Marker Project, 3. Continuing the Joint Agency Task Force Initiative, 4. Facilitating training opportunities, 4. Exploring opportunities to address illegal parking, and 5. Promoting communications within the canyon for emergency services.</p>
	<p>↑ Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services</p>	<p>The Department of Public Works received a grant from Cal Fire in the amount of \$868,084 pertaining to vegetation management alongside 200 miles of County roads to be performed over the next two years. This grant was accepted by the Board of Supervisors at the April 28th Board Meeting. Additionally during the last quarter Public Works continued the vegetation control work along County maintained roads.</p>
	<p>✓ Update the Safety Element of the General Plan Community Development Agency</p>	<p>Adopted by the Board of Supervisors on February 11, 2020.</p>
<p>↑ Public Safety Power Shutoff Preparation</p>	<p>↑ Implement PSPS Resiliency Through Hardening of Critical Infrastructure Office of Emergency Services 2020</p>	<p>County of Nevada is looking into a variety of avenues to address the ongoing PSPS crisis in Nevada County. First the County has supported SPIN Storage Systems in an application regarding development of a fly wheel for an energy storage solution that could be used by small businesses. Secondly the Office of Emergency Services has received funding for PSPS related infrastructure improvements. With these funds Facilities is in the process of designing a replacement plan for the two generators at the Eric Rood Administrative Center to provide 100% power capacity. Information and General Services is in the process of applying to the CPUC Self Generation Incentive Program regarding design and install of battery storage for our Solar Panels. The Information and General Services Department is also continuing ongoing discussions with PG&E for local generation solutions to keep Downtown Grass Valley and Nevada City electrified during future PSPS events.</p>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 184 423 226">↑</p> <p data-bbox="444 159 850 254"> Provide Nevada County with timely and accurate Public Safety Power Shutoff Information. Office of Emergency Services 2020 </p>	<p data-bbox="976 174 1528 856"> OES conducted two working sessions with PG&E to incorporate lessons learned from the Public Safety Power Shutoffs (PSPS) of 2019. Last year, PG&E reenergized downtown Grass Valley, to maintain power at the hospital and skilled nursing facilities. Peripherally, grocery stores, gas stations, and restaurants in the Brunswick Basin were able to stay open, relieving pressure for fuel, food, ice, and over the counter medicine in the community. The PSPSs would no doubt exacerbate the economic challenges faced by the business community in light of COVID-19. OES has advocated that PG&E reenergize the same area in Grass Valley as well as downtown Nevada City. PG&E has committed to keeping the same region energized in Grass Valley and is currently developing a scope of work for the vegetation management necessary to reenergize Nevada City. PG&E has also provided FREED Center for Independent Living batteries, hotel vouchers, and transportation support. Community Resource Centers will also be improved with extended hours. Ideally, PG&E will provide more comfortable indoor centers, as opposed to the popup tent venues they provided in 2019. COVID-19 will dictate CRC accommodations. </p> <p data-bbox="976 888 1520 1062"> OES has been in coordination with sister counties and the CPUC to review PSPS regulations over de-energization of Power Lines. Additionally, OES has connected with AT&T on telecommunications infrastructure and PSPS resilience. They have provided us with talking points and internal planning documents. </p> <p data-bbox="976 1079 1528 1283"> OES has included PSPS preparedness messaging in the Ready, Set, Go! Handbook and virtual town halls. By partnering with Listoas CA, a coalition of organizations in Nevada County dedicated to assisting older adults and people with disabilities in their emergency planning, OES hopes to reach a broader cross section of the community with this important information. </p>
<p data-bbox="94 1310 293 1356">  Economic Development </p>	<p data-bbox="391 1325 423 1367">↑</p> <p data-bbox="444 1308 932 1377"> Assist Race Communications to Build the Bright Fiber Broadband Project Information and General Services </p> <p data-bbox="391 1549 423 1591">✓</p> <p data-bbox="444 1520 943 1614"> Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities. Community Development Agency </p>	<p data-bbox="976 1320 1520 1495"> Race Communications has begun to pull Fiber, install servers, ordered a back up generator, and continues to work with PG&E. They have completed fencing their leased space to ensure site security and are working on installing locks. Race continues to make progress on their milestone and to communicate with County staff. </p> <p data-bbox="976 1520 1511 1604"> The project is complete and a notice of completion is scheduled for approval by the Board of Supervisors on 6/23/2020. </p>



Objectives	Initiatives	Progress Update
	<p>✓ Conduct a Request for Proposal for Economic Development/Tourism Services County Executive Office</p>	<p>A Request for Proposal (RFP) was announced and issued on March 11, 2020. The RFP was noticed to 1,645 firms with 80 Firms accessing the RFP. Out of the 80 firms who accessed the RFP, the County received 1 proposal from Sierra Business Council (SBC) that highlighted a partnership with the County's current vendor Nevada County Economic Resource Council (ERC). An evaluation panel comprised of community business owners, economic development subject matter experts, County staff from Community Development Agency, Information general Services Agency and Clerk of the Board review the proposal for compliance and ability to mere the requested scope of work defined in the RFP.</p> <p>After reviewing the Panel's comments, County staff worked to negotiate a contact with an amended Scope of Work with the vendor and recommended to the Board to approve and execute the contract on June 23rd, which was approved unanimously by the Board of Supervisors.</p>
	<p>↑ Nevada County COVID-19 Emergency Relief Fund County Executive Office</p>	<p>In Round 1 funding (May 29), the Nevada County Relief Fund disbursed \$210,000 to eight "safety-net" nonprofits in western Nevada County as well as the Tahoe Truckee Community Foundation in eastern Nevada County, and twenty-eight small businesses from throughout the County. The Relief Fund received 175 applications from small businesses for its micro-grants up to \$5,000 each, and nearly two dozen applications for the "safety-net" grants ranging from \$5,000 to \$20,000 each. The combined requests totaled over \$1,175,000, nearly six times more than what the Relief Fund's Community Advisory Council had available to award.</p>
	<p>■ Partner with the Donner Summit Association and Placer County to Develop a Soda Springs Visitors Center County Executive Office</p>	<p>Due to COVID-19, progress has stalled on the development of a Donner Summit Visitor's Center. However, work still continues on economic development efforts on the summit with staff attending regular meetings of the Donner Summit Association.</p>
	<p>↑ Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and Other Funding Opportunities for Infrastructure Projects Including Broadband Community Development Agency</p>	<p>Public Works staff have met with the Nevada County Contractors Association regarding potential changes to the County Road Standards to include standards for telecommunications. Draft changes are expected before Fall 2020.</p>



Objectives	Initiatives	Progress Update
	<p>↑ Update Penn Valley Area Plan Community Development Agency</p>	<p>The Nevada County Planning Department presented the draft Penn Valley Area Plan on Thursday June 25th at 6PM during a Special Virtual Meeting of the Penn Valley Municipal Advisory Council (PV MAC) via Zoom. Principal Planner Tyler Barrington made a formal presentation reviewing the plan, and received public comments. The PV MAC also provided comments and, in a unanimous vote, provided a written recommendation on the Plan to District IV Supervisor Sue Hoek. Once staff receives public input, Planning Staff will be bringing the Plan to the Planning Commission for approval which will then go before the Board of Supervisors for adoption consideration. Currently the Plan is scheduled to go before the Planning Commission on July 23, 2020 in a virtual meeting to be held via Zoom.</p>
	<p>✓ Work with Partners to Provide Workforce Development Programs to Local Businesses Health & Human Services Agency</p>	<ul style="list-style-type: none"> • In October 2019, Sierra Nevada Children’s Services (SNCS) began coordinating child care services during the first month of the family receiving CalWORKS • Monthly meetings with Connecting Point Employment Services have been established to develop new partnerships with local businesses for CalWORKs subsidized employment. • In August 2019, began coordinating with Alliance for Work Force Development to set strategies to expand services at the Truckee location. • Monthly workshops and weekly training to engage Social Services customers through Connecting Point Employment Services. In the past 6 months, engagement has been provided to all Social Services customers, including CalWORKS customers. This is a contracted service and Social Services is currently working with the contractor to continue services through the COVID-19 situation. • All current goals are complete.
<p>↑ Housing</p>	<p>↑ Penn Valley Senior Housing Project Housing and Community Services (2019)</p>	<ul style="list-style-type: none"> • Construction of the Penn Valley Senior Housing Project, Lone Oak, is underway. Estimated occupancy time is March of 2021.



Objectives	Initiatives	Progress Update
	<p data-bbox="391 170 423 212">↑</p> <p data-bbox="444 159 850 233">D1 Advocate for and Collaborate on the Development of Affordable Housing Housing and Community Services 2020</p>	<ul data-bbox="987 170 1528 1356" style="list-style-type: none"> • Housing and Community Services (HCS) applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000. The funding will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing. • Federal 9% Affordable Housing Tax Credits (TCAC) awarded June 17, 2020 for the Brunswick Commons project in the amount of \$1,218,521. Pre-development work is actively happening on the property. Underground plans are pending approval by City of Grass Valley and plan is to start site preparation this summer. • HCS is currently working with local municipalities to establish and coordinate funding of affordable housing through the use of a Local Housing Trust Fund through the Permanent Local Housing Allocation (PLHA). A workgroup comprised of staff from HCS and Community Development Agency (CDA) will be developed after the Housing Trust Fund is established. • HCS continuously considers potential properties and funding sources to support development of affordable housing and permanent supportive housing. Site control is an ongoing issue towards progress. Currently HCS has identified the Cashin's Field project for 57 units of affordable housing and is responding to NOFAs to fund the project as well as applying for tax credits. • Identifying project partners for No Place Like Home (NPLH), Multi-family Housing Project (MHP), and Veterans Homeless Housing Program funds (VHHP) will continue into Phase 2 of the Homeless Plan from July 1, 2020 to June 30, 2021. • Application was not submitted for Infill Infrastructure Grant funding. Application for the 19/20 Community Development Block Grant (CDBG) funding round focused on providing operational services for an interim navigation center pending development of a permanent navigation center.
	<p data-bbox="391 1413 423 1455">↑</p> <p data-bbox="444 1388 881 1482">D2 Expand Master Leasing and Improve Supportive Housing Programs, Including in Eastern County Housing and Community Services 2020</p>	<ul data-bbox="987 1394 1516 1719" style="list-style-type: none"> • Full launch of landlord recruitment in June has been delayed due to COVID-19 but is on track for launch by fiscal year end. Landlord engagement and recruitment activities are included in the AMI contract renewal. • Clarification of roles/responsibilities and policies/procedures in progress with AMI and included in contract renewals. • Homeless Housing, Assistance, and Prevention (HHAP) funding received and will be used to work with AMI to expand.



Objectives	Initiatives	Progress Update
	<p> D3 Maximize Utilization of Federal Housing Subsidies Housing and Community Services 2020</p>	<ul style="list-style-type: none"> HOME Team and Regional Housing Authority (RHA) collaborate to ensure Housing Choice Voucher recipients have access to housing navigation. Received 12 flexible HUD vouchers. Currently moving highly stable people out of permanent supportive housing and into individual units.
	<p> D4 Secure Additional Flexible Housing Funds for Rental Assistance and to Fund a Landlord Recruitment and Retention Program Housing and Community Services 2020</p>	<ul style="list-style-type: none"> Awarded \$50,000 from Homeless Emergency Aid Funding (HEAP) funds to develop flexible housing resources to be expended by June 2021. Training on landlord engagement and toolkit for engaging and retaining landlords was provided in October. Receiving \$100,000 in California Emergency Solutions and Housing (CESH) funds for flexible housing assistance to be used for landlord engagement. Between Homeless Emergency Aid Program (HEAP) and Homeless Housing, Assistance, and Prevention (HHAP), \$75,000 is available and committed to landlord incentive funds
	<p> D5 Expand Recovery Residence housing Behavioral Health</p>	<ul style="list-style-type: none"> Exploring expanding capacity at Lovett Center/Bost House SUD residential treatment facility beyond 19 beds. Current architectural design would add 4-6 beds. Will provide recovery residence services through County funding to 150 people for FY 2019/20
	<p> Truckee Lofts Project</p>	<ul style="list-style-type: none"> The project has all underground work completed and construction of the building will start once winter weather is over. Completion target date remains on schedule with a completion date in the winter of 2021.
<p> Cannabis Regulations</p>	<p> Collect Quarterly Cannabis Business Taxes Cannabis Division</p>	<p>In the previous quarter, the Treasurer & Tax Collector's Office has successfully registered 39 approved businesses of which 27 are current on all quarterly reporting. Of the 12 that are not current on reporting, over half have not had any sales to date, while others are working through other permitting issues and have not started the cultivation process. The 4th quarter reporting period ends June 30, 2020 with reporting and remitting of the tax due no later than July 31, 2020. Annual minimum true-ups will begin after the July 31, 2020 reporting date. This true-up period will determine who has met their minimums based on square footage and cycles and who will be receiving a true-up invoice. To date, the office has collected \$7,850.24 in the fourth quarter, and \$50,332.34 for the fiscal year.</p>



Objectives	Initiatives	Progress Update
	<p> Research New Cannabis License Types Cannabis Division</p>	<p>During the previous quarter, CDA has met with consultants to discuss the formation of a community feedback group regarding additional license types. This group will be comprised of various business owners and industry stakeholders to provide input and feedback on economic needs and public concerns. Staff have also been in communication with the City of Grass Valley regarding their plan to issue various cannabis permit licenses within city limits and how that may impact supply chain needs.</p>
	<p> Research Compassionate Use Cannabis Division</p>	<p>During the previous quarter, CDA met with consultants to discuss the formation of a community feedback group regarding compassionate use. This group will be comprised of various business owners and industry stakeholders to provide input on compassionate use needs and public concerns. Discussions with County Counsel have continued surrounding compassionate use and state regulations.</p>
	<p> Maintain a Cannabis Permitting Program Cannabis Division</p>	<p>Over the past quarter, CDA has continued to accept, review, and issue land-use development and Cannabis cultivation permits under the County's Commercial Medicinal Cannabis Cultivation ordinance. For the first time, CDA has renewed numerous Annual Cannabis Permits (ACP) for existing permit holders going into their second year of permitted cultivation. Several measures have been implemented to improve efficiency and consistency, such as new canopy guidelines, updated site plan checklists, and several internal routing and review modifications. The Community Development Agency, in collaboration with Yubanet, the Nevada County Cannabis Alliance, SYRCL, CA Water Boards, and CA Fish & Wildlife, conducted a virtual "Good to Grow" cannabis workshop in an attempt to provide educational outreach to the community. In spite of the current pandemic, the cannabis industry has remained strong and the County has continued to see a consistent influx of new applications. Lastly, staff have collaborated with a consultant and Humboldt County to draft a contract to complete an equity study.</p>
	<p> Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division</p>	<p>During the previous quarter, the Cannabis Compliance Division received and investigated 39 illegal cannabis cultivation public complaints. Of those, four have self-abated, two were unfounded, with the remainder still under investigation with staff attempting to gain compliance. Staff collaborated with County Counsel to create new innovative approaches to penalty settlements in an attempt to hold the property owner liable, while ensuring future compliance. Lastly, the division continued to communicate with and receive feedback of other jurisdictions regarding their successful use of Unmanned Aerial System (UAS) to pursue illegal cultivators and gain compliance.</p>



Objectives	Initiatives	Progress Update
<p>↑ Address Homelessness</p>	<p>↑ A1 Assess Gaps in Youth, Family, and Transitional Age Youth (TAY) Services and Identify Funding Opportunities Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The Youth Committee has established a meeting schedule and has developed a mission statement. Before COVID -19, the Youth Committee was meeting twice per month and County staff was attending CoC meetings. The meeting schedule will resume as re-opening progresses. • Received \$100k Homeless Housing, Assistance, and Prevention (HHAP) funding with a youth set aside. The CoC and the County are working to identify a project for youth services for this funding.
	<p>↑ A2 Increase Availability and Access to Funding and Supportive Services to Prevent Individuals from Slipping into Homelessness Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • Directly housed 52 people through the successful use of vouchers for 33 chronically homeless clients and through implementation of the Supported Independent Living program for 11 individuals, along with eight additional individuals who have transitioned from County-sponsored vouchers into Section 8 vouchers. • Supported ongoing housing stability for 144 at risk clients by maintaining psychiatric stability and improving or sustaining overall functioning through case management and by brokering communication between clients and their roommates, and/or landlords.



Objectives	Initiatives	Progress Update
	<p data-bbox="391 201 423 233">↑</p> <p data-bbox="444 161 911 275"> A3 Utilize the CalWORKS Family Stabilization Program (FSP) and the Permanent Housing Assistance (PHA) Program to Prevent Families from Becoming Homeless Social Services </p>	<ul data-bbox="987 191 1528 1283" style="list-style-type: none"> • Regular meetings occur between CalWORKS and community partners to aid the Family Stabilization Program; CalWORKS contracts with community based organizations for the Family Stabilization Program. • Currently working with Connecting Point to set up a pilot program in which 211 will refer Eastern County families directly to CalWORKS in the process of creating a project in the Homeless Management Information System (HMIS). • A lead worker from Welfare to Work (WTF) is attending Housing Resource Team (HRT) team meetings, as well as meetings for Truckee Tahoe Community Collaborate, Truckee Tahoe Unified School District, and Sierra Community House, allowing CalWORKS to suggest resources available through CalWORKS to community partners. • Welfare to Work team attends monthly Housing Support meeting with Community Beyond Violence, Salvation Army, and the Family Resource Center. • Family Resource Center obtained Homeless Management Information System (HMIS) license and is attending Housing Resource Team (HRT) team meetings. • Eligibility and Employment services is undergoing a reorganization and many new staff have been added. All eligibility staff have been reminded of housing assistance and the most recent flexibilities due to COVID via email. • CalWORKS is currently screening all applications the day they are received for immediate housing need, with interviews set up sooner for customers whose applications indicate they are homeless or ending eviction. CalWORKS applicants identified as homeless or facing eviction are referred to the Welfare to Work (WTW) worker of the day for information about services available.
	<p data-bbox="391 1352 423 1383">↑</p> <p data-bbox="444 1329 902 1417"> A4 Increase Availability of Intensive Mental Health Services for Foster Youth or Youth At-Risk of Entering the Foster Care System Behavioral Health </p>	<ul data-bbox="987 1339 1528 1724" style="list-style-type: none"> • Reso 19-591 increased Victor CSS Contract to provide 15 additional treatment slots • Increased the number of clinicians qualified to serve children ages 0-5 from 2 to 4 in FY 19/20 by providing extensive training in child/parent psychotherapy. • Initiated 18 month training for 2 therapists and 1 clinical supervisor in evidence-based model for traumatized young children and their caregivers. Through expressed priority of treatment for younger children, our contractor also initiated this training for 4 of their clinicians and 1 supervisor. • Added 5-10 slots of intensive services to youth in Eastern Nevada County as of June 1, 2020.



Objectives	Initiatives	Progress Update
	<p> A5 Improve Early Identification and Assessment of Mental Illness and Substance use Disorder in the Jail Behavioral Health</p>	<ul style="list-style-type: none"> • A half time therapist was hired and started in January 2020. The therapist provides mental health and substance use disorder assessments and facilitates discharge planning. • The Brief Mental Health Screen is now administered to all people booked into jail. This data is used to identify inequities in length of stay and recidivism for people with mental illness. • The Justice and Mental Health Collaboration work group meets monthly, with data reviews as part of the agenda.
	<p> B1 Expand Shelter Options Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The By-Name List and individuals on the list are currently being assessed to determine who cannot or will not access shelter. Assessment is on track to be completed by June 30, 2020. Once assessment is complete, options for engagement and housing can be considered. • Low participation and involvement interest by The Salvation Army means that assessing options to expand the Booth Center have not been completed.
	<p> B2 Strengthen and Support Seasonal Extreme Weather Shelters Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • MOUs with cities and contracts with community partners are in place. The HOME Team is active within the shelters between 4pm and 6pm during shelter days to actively engage homeless individuals with services. For those not able to access a shelter, the HOME Team coordinates hotel and motel vouchers. • The North San Juan Community Center has been awarded \$15,000 through the Community Improvement Fund for improvements to the Community Center that will improve homeless sheltering capacity; some funds have been expended and the County will continue to communicate with the Community Center Board to complete the use of funds by June 2020. • All contract renewals for service providers will require usage of Homeless Management Information System (HMIS) to gather data for improving services. • County nurse and Public Health staff provide ongoing support through Hepatitis A and flu vaccines and naloxone training to shelter volunteers.



Objectives	Initiatives	Progress Update
	<p> B3 Increase Effectiveness of Bridges to Housing Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The County is currently in communication with AMI to clarify and strengthen roles/responsibilities and policies/procedures, clarifications will be included in new contracts and completed with the FY 20/21 contract renewal. • Critical Time Intervention (CTI) training was provided in fall, 2020. Case planning documents in development and implementation of these tools will be part of Phase 2 of the Homeless Plan. • Bridges to Housing has transitioned into two long term houses and a 28 day stay house for people awaiting a more permanent solution.
	<p> B4 Implement a Motel/Hotel Voucher System Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • Housing and Community Services has worked to streamline payment methods with hotel/motel operators and the HOME Team administers vouchers to individuals and families as needed.
	<p> Complete Renovation of Odyssey House Mental Health Residential Treatment Center Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The design is complete and the building permit has been approved. The Construction Manager, invitation to solicit construction bids, an amendment to the architects contract to include change order, and a request to increase CDBG funding including the use of Program income are set to be approved at the July 14 Board of Supervisors meeting. Construction is scheduled to begin in September of 2020 with project completion by spring of 2021.
	<p> C1 Create a Homeless Resource Center Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The County applied for and received \$445,868 in funding from Whole Person Care designated to Navigation Center operations. Navigation Center options and locations are still being considered.



Objectives	Initiatives	Progress Update
	<p data-bbox="391 170 423 212">↑</p> <p data-bbox="446 159 894 233">C2 Utilize the HOME Team to Engage People Experiencing Homelessness in Services Housing and Community Services 2020</p>	<ul data-bbox="987 170 1528 758" style="list-style-type: none"> • The HOME Team has actively engaged and provided case management to 177 individuals since January 2020, which exceeds the annual target of engaging 149 individuals. The HOME Team has provided intensive case management to 32 individuals, which includes those individuals who have completed intakes and may have service connections to substance use disorder treatment, Behavioral Health assessments and treatment, medical services, and housing. Medical engagement by the HOME Team nurse increased significantly during March, April, and May due to COVID-19. • The HOME Team worked closely with Behavioral Health, Housing and Community Services, and Nevada City Law Enforcement to implement the Sugarloaf Pilot program designed to connect Sugarloaf campers to housing options and services. Campers relocated as a community to one hotel for 4 weeks to work on personal priorities to address housing barriers. <p data-bbox="976 772 1490 856">Additional work towards improving engagement and services to homeless individuals by the HOME Team include:</p> <ul data-bbox="987 877 1528 1493" style="list-style-type: none"> • Bi-monthly meetings for the Homeless Outreach Team occur with law enforcement presence. • Clean-up of the by-name list is in process for better usage and prioritizing of individuals. Contract renewals for service providers will specify Homeless Management Information System (HMIS) data entry for individuals. • Meetings with HOME Team and Tahoe/Truckee outreach staff were implemented and then delayed due to COVID-19 and staff turnover. Meetings will resume as activities re-open. • Worked out a system with Regional Housing Authority (RHA) to assist in securing housing units for homeless individuals receiving Housing Choice Vouchers; system will be expanded to Hospitality House. Housing and Community Services is currently working with RHA to implement a "moving on" strategy" prioritizing Permanent Supportive Housing shifting to Housing Choice Vouchers. Submitted the recommendation to RHA for a "moving on" preference point.



Objectives	Initiatives	Progress Update
	<p> C3 Strengthen the Coordinated Multidisciplinary Case Conference Team (Housing Resource Team) Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • Delayed by COVID-19. HOME team did first outreach in Truckee region previous to COVID-19 and was scheduled to visit Truckee monthly. Schedule will be reinstated as activities re-open. • Housing and Community Services supports housing providers by providing access to flexible housing funds. • Training and skill building workshops have been delayed due to COVID-19. • The Housing Resource Team meets weekly to case conference using the By-Name List.
	<p> C4 Expand Embedded Case Management Behavioral Health</p>	<ul style="list-style-type: none"> • Received Proposition 47 Grant, which funded an embedded Personal Services Coordinator at the Public Defender’s Office to assist those with mental health and substance use disorder (SUD) needs, with a priority on those experiencing homelessness. The goal for the Personal Services Coordinator is to enroll 30 individuals per grant year; this fiscal year the goal is 15 individuals. • Behavioral Health staff have been embedded at Hospitality House, Probation, the schools, and the jails to facilitate and coordinate supportive services.
	<p> C5 Expand Outreach and Supportive Services in the Tahoe/Truckee Region Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • 0.5 FTE SUD care coordinator hired in Tahoe/Truckee (county temp employee) who will have special focus on homeless population • Contract executed with Victor for 0.5 FTE case manager to outreach to and support homeless adults in Tahoe/Truckee • Expansion of employment services in the Truckee region with the addition of an employment services social worker. • Meet and greet held with the Public Defender's Office; additional meetings to be scheduled. A new substance use disorder (SUD) behavioral health worker added that will be starting and able to help support PD collaboration.



Objectives	Initiatives	Progress Update
	<p>  C6 Help People Experiencing Homelessness with Substance Use Disorders Access Residential Treatment and Low Barrier Housing Behavioral Health </p>	<ul style="list-style-type: none"> • The HOME Team actively engages homeless individuals in the field, at emergency shelters, and at the North San Juan monthly food bank to make referrals to services and help navigate housing and sheltering options. • The HOME Team actively engaged 177 individuals, with intensive case management to 32 people year to date. Of those 32 individuals, 25 received substance use disorder (SUD) assessments, 24 received SUD treatment, and 8 entered a recovery residence. • Provided approximately six months of recovery residence housing support to 150 homeless individuals facilitating ongoing recovery and engagement in treatment. • Identified and offered support to 290 homeless individuals with SUDs in FY 19/20 • Through HOME Team, offered comprehensive case management to 70 homeless individuals in FY 19/20.
	<p>  E1 Strengthen the Coordinated Entry System (CES) Housing and Community Services 2020 </p>	<ul style="list-style-type: none"> • Previous to COVID-19, meetings were underway to inform providers of how to access the coordinated entry system (CES) in the Truckee region. Regular schedule will resume as regular meeting activities resume. Because of staff turnover, a new staff member will need to be trained to Homeless Management Information System (HMIS) for continued progress. • All current service providers have HMIS licenses and/or awaiting training before issuance. Will be completely complete by June 30. • Entered into a contract for HMIS services through Connecting Point and are now providing technical support. • Previous to COVID-19, The Best Practices Committee was meeting weekly to address data quality reports for data in HMIS. Meetings have been delayed but schedule will resume with regular activities. All policies and procedures are in development.



Objectives	Initiatives	Progress Update
	<p> E2 Enhance Data Sharing and Tracking. Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • The Best Practices Committee is meeting weekly to develop standard monthly reporting tools in line with Built for Zero. Connecting Point and County have been working with Built for Zero to create Nevada County specific Built for Zero reports. • Regular discussions, meetings, and data entry to communicate progress of Homelessness efforts through ClearPoint. ClearPoint is aligned with the Homeless Plan so that the team can track progress and performance. • A qualitative and quantitative report card for county funded collaborative partners has been developed and supplied to the CoC on a monthly basis since Oct of 2019. The report card will be updated with Built for Zero components by June 30, 2020.
	<p> E3 Provide County Assistance to the NCRCoC Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • Contract with Homeless Resource Council of the Sierras (HRCS) expanded to include specific duties for Nevada County Regional Continuum of Care (NCRCoC). • Nevada County participated in monthly governing board meetings to provide leadership and County guidance. • Monthly participation in Outcomes and Measures Committee was on track previous to COVID-19. Will resume as regular activities resume. • Assisted in shelter count January 2020.
	<p> E4 Improve Community Engagement, Relations, and Education on Homelessness and Related Issues Housing and Community Services 2020</p>	<ul style="list-style-type: none"> • Completed one training on Housing First. Received \$21,000 in HHAP funds to coordinate training in FY 20-21. • Received funds for fire clean ups. • Ongoing work with law enforcement through the Homeless Outreach Team to identify encampments and conduct outreach.
	<p> Complete Renovation of Odyssey House Mental Health Residential Treatment Center Housing and Community Services (2019)</p>	<p>The County has selected an architect and the contract was approved on October 8th. The project is now in the design and planning phase and construction documents have an estimated completion date of mid-April 2020. Once complete, the construction documents will then go to the Board of Supervisors for approval. The County will then bid for a construction contract to be approved by the Board of Supervisors. Construction is scheduled to begin in September of 2020 with project completion by mid-April, 2021.</p>



Objectives	Initiatives	Progress Update
<p>↑ Resiliency</p>	<p>↑ Nevada County Energy Action Plan Implementation Community Development Agency</p>	<p>The Nevada County Energy Action Plan Implementation Committee has been meeting monthly since November to coordinate implementation of the goals and actions outlined in the County Energy Action Plan. Working Groups have been established to:</p> <ul style="list-style-type: none"> • Promote, advertise, and brand energy-efficiency and renewable energy programs. • Provide information regarding no-cost Title 24, Part 6 trainings for contractors, plans examiners, and designers in the community. • Analyze County facility energy use for best practice efficiencies, including water and electricity. • Provide outreach to local businesses to promote energy and water efficiency in public businesses such as hotels/motels, restaurants and other visitor serving locations.

